



**Governor Michael J. Dunleavy**  
STATE OF ALASKA

**MEMORANDUM**

**TO:** Commissioner John MacKinnon  
Department of Transportation and Public Facilities

Donna Arduin, OMB Director

Ben Stevens  
Senior Policy Advisor

**FROM:** Michael J. Dunleavy   
Governor

**DATE:** February 12, 2019

**SUBJECT:** Alaska Marine Highway System Directive

Through this memorandum, I am directing the Department of Transportation and Public Facilities, Policy Advisor Ben Stevens, and OMB Management Director Amanda Holland to enlist the assistance of a qualified marine consultant to identify potential reductions of the State's financial obligation and/or liability as related to the Alaska Marine Highway System. The project should include an investigation of options available for reshaping the Alaska Marine Highway System, such as through a public/private partnership, and an analysis of the various options' feasibility, with targeted implementation by July 1, 2020.

Please provide a report to the Office of the Governor and the Office of Management and Budget by August 1, 2019, detailing the options available, making recommendations, and listing potential cost savings resulting from such actions.