

**State of Alaska
FY2016 Governor Amended Operating
Budget**

**Department of Revenue
APFC Operations
RDU/Component Budget Summary**

RDU/Component: APFC Operations

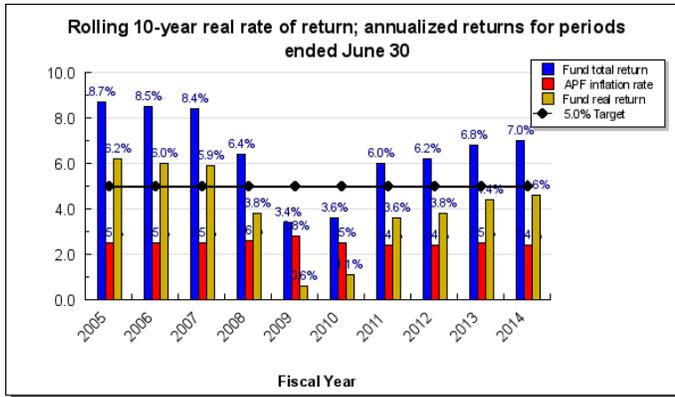
(There is only one component in this RDU. To reduce duplicate information, we did not print a separate RDU section.)

Contribution to Department's Mission

The mission of the Alaska Permanent Fund Corporation (APFC) is to maximize the value of the Permanent Fund within return objectives.

Results

(Additional performance information is available on the web at <https://omb.alaska.gov/results>.)



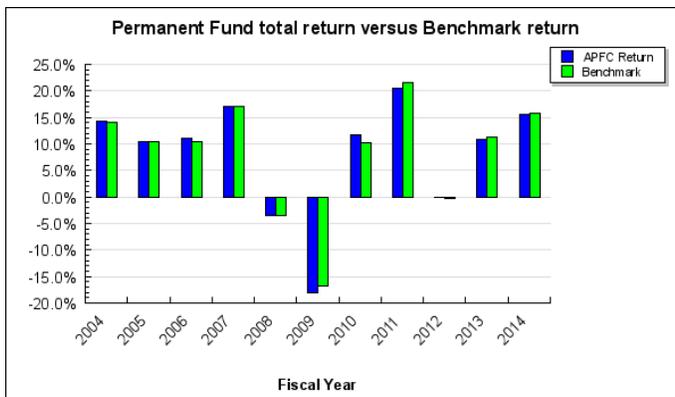
Core Services

- Achieve the target return within acceptable risk parameters.

Measures by Core Service

(Additional performance information is available on the web at <https://omb.alaska.gov/results>.)

1. Achieve the target return within acceptable risk parameters.



Major Component Accomplishments in 2014

- The Fund's total rate of return for the 10-year period ended June 30, 2014 was 6.9%, slightly under the benchmark return of 7.1%.
- \$1.2 billion was transferred from the Fund for the distribution of the Alaska Permanent Fund Dividend payments to qualified Alaskans. \$32 million was transferred to the Alaska Capital Income Account.

- The Fund's fiscal year-end market value was \$51.2 billion, up \$6.3 billion from the prior year-end.

Key Component Challenges

- Planning for and managing investment risk, incorporating the capital market assumptions and projected volatility for the Fund.
- Maintaining corporate best practices and necessary due diligence for a growing Fund and asset allocation.
- Obtaining the necessary funding in an unpredictable budget process for the required new staff, consulting work and financial analysis software to prudently manage a growing and diversified \$51 billion Permanent Fund.
- Ensuring that investment policies maintain the balance between the competing mandates of protecting the Fund to benefit future generations and producing income to benefit current generations.
- Attracting and retaining qualified investment officers.
- Educating the general public on the Fund's complex structure and investments.
- Maintaining independent data systems to better compete in global financial markets.

Significant Changes in Results to be Delivered in FY2016

No changes in results delivered.

Statutory and Regulatory Authority

AS 37.13 Alaska Permanent Fund and Corporation
15 AAC 137.410 - 15 AAC 137.990
15 AAC 137.610

Contact Information
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**APFC Operations
Component Financial Summary**

All dollars shown in thousands

	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
Non-Formula Program:			
Component Expenditures:			
71000 Personal Services	7,020.3	7,302.0	8,475.1
72000 Travel	337.0	430.0	605.5
73000 Services	3,920.0	4,319.9	1,870.9
74000 Commodities	97.5	100.0	122.3
75000 Capital Outlay	59.8	80.0	80.0
77000 Grants, Benefits	0.0	0.0	0.0
78000 Miscellaneous	0.0	0.0	0.0
Expenditure Totals	11,434.6	12,231.9	11,153.8
Funding Sources:			
1105 Alaska Permanent Fund Corporation Receipts	11,434.6	12,231.9	11,153.8
Funding Totals	11,434.6	12,231.9	11,153.8

Estimated Revenue Collections

Description	Master Revenue Account	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
Unrestricted Revenues				
None.		0.0	0.0	0.0
Unrestricted Total		0.0	0.0	0.0
Restricted Revenues				
Permanent Fund Earnings Reserve Account	51373	11,434.6	12,231.9	11,153.8
Restricted Total		11,434.6	12,231.9	11,153.8
Total Estimated Revenues		11,434.6	12,231.9	11,153.8

**Summary of Component Budget Changes
From FY2015 Management Plan to FY2016 Governor Amended**

All dollars shown in thousands

	<u>Unrestricted Gen (UGF)</u>	<u>Designated Gen (DGF)</u>	<u>Other Funds</u>	<u>Federal Funds</u>	<u>Total Funds</u>
FY2015 Management Plan	0.0	0.0	12,231.9	0.0	12,231.9
Adjustments which continue current level of service:					
-Transfer to APFC Custody and Management Fees for Performance Management	0.0	0.0	-477.0	0.0	-477.0
-Transfer to APFC Custody and Management Fees for Manager Searches	0.0	0.0	-186.0	0.0	-186.0
-Transfer to APFC Custody and Management Fees for Investment Systems, Analytics and Data	0.0	0.0	-1,898.5	0.0	-1,898.5
-FY2016 Salary Increases	0.0	0.0	164.0	0.0	164.0
-FY2016 Health Insurance Rate Reduction	0.0	0.0	-10.9	0.0	-10.9
Proposed budget increases:					
-Investment Due Diligence and Other Program Travel	0.0	0.0	148.1	0.0	148.1
-Increment to Manage Current Information Technology Systems	0.0	0.0	112.5	0.0	112.5
-Increment for Four Positions and Support Line Costs	0.0	0.0	779.7	0.0	779.7
-Salary Management Program Performance Based Increment	0.0	0.0	290.0	0.0	290.0
FY2016 Governor Amended	0.0	0.0	11,153.8	0.0	11,153.8

**APFC Operations
Personal Services Information**

Authorized Positions			Personal Services Costs	
	FY2015 Management Plan	FY2016 Governor Amended		
Full-time	38	42	Annual Salaries	6,067,003
Part-time	0	0	COLA	179,982
Nonpermanent	2	2	Premium Pay	0
			Annual Benefits	2,642,612
			<i>Less 5.03% Vacancy Factor</i>	<i>(447,537)</i>
			Lump Sum Premium Pay	5,500
			Board Honoraria	27,540
Totals	40	44	Total Personal Services	8,475,100

Position Classification Summary

Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total
Accountant	0	0	8	0	8
Administrative Assistant	0	0	1	0	1
Administrative Officer	0	0	2	0	2
Administrative Specialist	0	0	5	0	5
Chief Financial Officer	0	0	1	0	1
Chief Investment Officer	0	0	1	0	1
Controller	0	0	1	0	1
Dir of Information Technology	0	0	1	0	1
Director of Communications-PFC	0	0	1	0	1
Executive Director, PFC	0	0	1	0	1
General Counsel	0	0	1	0	1
Information Technology Spec	0	0	3	0	3
Intern	0	0	2	0	2
Investment Associate	0	0	4	0	4
Investment Officer	0	0	12	0	12
Totals	0	0	44	0	44

Component Board Summary

Board Description	Member Count	Pay Per Day	Budgeted Days	Additional Pay	Total Cost
Permanent Fund Corporation	4	400.00	16	0.00	27,540.48
Total					27,540.48

Component Detail All Funds
Department of Revenue

Component: APFC Operations (AR15570) (109)
RDU: Alaska Permanent Fund Corporation (45)

	FY2014 Actuals	FY2015 Conference Committee	FY2015 Authorized	FY2015 Management Plan	FY2016 Governor Amended	FY2015 Management Plan vs FY2016 Governor Amended	
71000 Personal Services	7,020.3	7,302.0	7,302.0	7,302.0	8,475.1	1,173.1	16.1%
72000 Travel	337.0	430.0	430.0	430.0	605.5	175.5	40.8%
73000 Services	3,920.0	4,319.9	4,319.9	4,319.9	1,870.9	-2,449.0	-56.7%
74000 Commodities	97.5	100.0	100.0	100.0	122.3	22.3	22.3%
75000 Capital Outlay	59.8	80.0	80.0	80.0	80.0	0.0	0.0%
77000 Grants, Benefits	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
78000 Miscellaneous	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Totals	11,434.6	12,231.9	12,231.9	12,231.9	11,153.8	-1,078.1	-8.8%
Fund Sources:							
1105PFund Rcpt (Other)	11,434.6	12,231.9	12,231.9	12,231.9	11,153.8	-1,078.1	-8.8%
Unrestricted General (UGF)	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Designated General (DGF)	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Other Funds	11,434.6	12,231.9	12,231.9	12,231.9	11,153.8	-1,078.1	-8.8%
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Positions:							
Permanent Full Time	38	38	38	38	42	4	10.5%
Permanent Part Time	0	0	0	0	0	0	0.0%
Non Permanent	2	2	2	2	2	0	0.0%

Change Record Detail - Multiple Scenarios with Descriptions
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Scenario/Change Record Title	Trans Type	Totals	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants, Benefits	Miscellaneous	Positions		NP
										PFT	PPT	
***** Changes From FY2015 Conference Committee To FY2015 Authorized *****												
FY2015 Conference Committee												
1105 PFund Rcpt	ConfCom	12,231.9	7,302.0	430.0	4,319.9	100.0	80.0	0.0	0.0	38	0	2
		12,231.9										
Subtotal		12,231.9	7,302.0	430.0	4,319.9	100.0	80.0	0.0	0.0	38	0	2
***** Changes From FY2015 Authorized To FY2015 Management Plan *****												
Subtotal		12,231.9	7,302.0	430.0	4,319.9	100.0	80.0	0.0	0.0	38	0	2
***** Changes From FY2015 Management Plan To FY2016 Governor Amended *****												
Transfer to APFC Custody and Management Fees for Performance Management												
1105 PFund Rcpt	Trout	-477.0	0.0	0.0	-477.0	0.0	0.0	0.0	0.0	0	0	0
		-477.0										
Transfer to APFC Custody and Management Fees for Manager Searches												
1105 PFund Rcpt	Trout	-186.0	0.0	0.0	-186.0	0.0	0.0	0.0	0.0	0	0	0
		-186.0										

The Alaska Permanent Fund Corporation (APFC) believes that certain internal operating costs directly associated with investment related due diligence currently residing in the operations appropriation should more appropriately reside in the appropriation where management, custody, other investment consulting and legal fees are funded.

These costs include: performance measurement, manager searches, risk consulting and modeling, and the system tools used by staff for monitoring and analyzing our investments and the markets.

These types of costs are primarily driven by the underlying investment whether already in the portfolio or under consideration. Moving these costs to this appropriation will provide the APFC with the ability to more readily respond to changing Board asset allocation decisions or market conditions.

Consists of
477,000 - Performance Measurement
186,000- Manager Searches
1,898,500- Investment Systems, Analytics and Data

The Alaska Permanent Fund Corporation (APFC) believes that certain internal operating costs directly associated with investment related due diligence currently residing in the operations appropriation should more appropriately reside in the appropriation where management, custody, other investment consulting and legal fees are funded.

These costs include: performance measurement, manager searches, risk consulting and modeling, and the system tools used by staff for monitoring and analyzing our investments and the markets.

Change Record Detail - Multiple Scenarios with Descriptions
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Scenario/Change Record Title	Trans Type	Totals	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants, Benefits	Miscellaneous	Positions		NP
										PFT	PPT	

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Consists of
477,000 - Performance Measurement
186,000- Manager Searches
1,898,500- Investment Systems, Analytics and Data

Transfer to APFC Custody and Management Fees for Investment Systems, Analytics and Data

	Trout	-1,898.5	0.0	0.0	-1,898.5	0.0	0.0	0.0	0.0	0.0	0	0	0
1105 PFund Rcpt		-1,898.5											

The Alaska Permanent Fund Corporation (APFC) believes that certain internal operating costs directly associated with investment related due diligence currently residing in the operations appropriation should more appropriately reside in the appropriation where management, custody, other investment consulting and legal fees are funded.

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Consists of
477,000 - Performance Measurement
186,000- Manager Searches
1,898,500- Investment Systems, Analytics and Data

FY2016 Salary Increases

	SalAdj	164.0	164.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	0	0
1105 PFund Rcpt		164.0											

Cost of living adjustment for certain bargaining units: \$164.0

Year three cost of living adjustment for non-covered employees - 2.5%: \$164.0

FY2016 Health Insurance Rate Reduction

	SalAdj	-10.9	-10.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	0	0
1105 PFund Rcpt		-10.9											

Select Benefits health insurance rate reduction from \$1,371 to \$1,346: \$-10.9

Change Record Detail - Multiple Scenarios with Descriptions
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Scenario/Change Record Title	Trans Type	Totals	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants, Benefits	Miscellaneous	Positions		NP
										PFT	PPT	
Add Senior Investment Officer for Real Estate Analysis	PosAdj	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1	0	0

An investment officer is needed to help manage the Alaska Permanent Fund Corporation's (APFC) \$5.9 billion real estate portfolio. This position is crucial to implement the Board's stated asset allocation for real estate.

The APFC Board of Trustees has created a diversified asset allocation that balances the need to grow the fund with the need to protect its value. In order to maintain this allocation, the underlying asset classes must grow in dollar value along with the projected growth of the Fund. If the APFC does not have the internal staff to keep up with this growth, one of two things will occur: staff will have to rely on costly external managers to a greater degree, or move away from the Board's allocations, increasing the total investment risk of the Fund.

Since the last real estate investment position was added in FY1998, the portfolio has more than tripled in dollar value and grown in complexity. In addition to the joint ownership of the Simpson Housing Real Estate Operating Company and the fund's first overseas investments in FY2014, the structure of the portfolio has changed to mostly wholly owned assets with controlling ownership positions. As a result, the management of existing properties and the review of potential new investments requires a great deal more time at the investment officer level.

In addition, the growth of the fund and changes in the global real estate market have created new pressures. In order to provide sufficient diversification for a portfolio of this size, along with the difficulty in finding promising opportunities in a tight U.S. real estate market flooded with overseas investors, staff has had to start looking outside of domestic real estate to make new investments. Coming up to speed on the characteristics of new geographical regions adds a significant burden to the workload of APFC's single real estate investment officer.

Efficiencies created by incorporating new technology allowed the portfolio to grow under the present staffing level. However, these efficiencies have been exhausted and the workload is beginning to exceed the capacity of APFC's real estate staff, while the asset class is expected to grow in coming years along with the value of the fund. If this request is not approved, the Board will have to consider moving away from its direct real estate allocation and into assets which may not provide the same risk and return benefits to the Permanent Fund.

Add Senior Investment Officer for Implementation of Special Opportunity Internal Investing	PosAdj	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1	0	0
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An additional investment officer is needed for the existing special opportunities and alternative investments program. This position will assist with managing existing investments, as well as increasing the time available to review new opportunities.

The Alaska Permanent Fund Corporation (APFC) Board of Trustees has created a diversified asset allocation that balances the statutory direction to grow the fund with the direction to protect its value. In order to maintain this allocation, the underlying asset classes must grow in dollar value along with the projected growth of the fund. If the APFC does not have the internal staff to keep up with this growth, one of two things will occur: staff will have to rely on costly external managers to a greater degree; or move away from the Board's allocations, increasing the total investment risk of the fund.

The single investment officer for APFC's alternative investments and special opportunities program oversees \$8.3 billion in commitments. He spends 60 percent of his time managing the current holdings, leaving the balance to review new opportunities. Many of the opportunities that are offered to the APFC do not receive even a preliminary review due to the volume of incoming deals compared to the time available in which to review them. This not only leaves promising deals on the table, but lowers the chances that APFC will be included in future offers.

Historically, APFC has relied on outside gatekeepers to make alternative and special opportunity investments on behalf of the fund. This incurs management fees

Change Record Detail - Multiple Scenarios with Descriptions
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Scenario/Change Record Title	Trans Type	Totals	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants, Benefits	Miscellaneous	Positions		NP
										PFT	PPT	
<p>that are paid directly on an annual basis, as well as underlying carrying costs that are incurred when the assets are sold. In order to lower these costs and thus maximize the value of the fund, the Board directed staff to begin making a portion of these investments in-house.</p> <p>In FY2014, APFC was able to bring four special opportunities to fruition. In one, the fund made a direct investment to a biotech partnership. Because it was a direct investment, saving underlying management fees and carrying costs, the fund is expected to save \$65 million in underlying costs over the life of the investment. In another commitment, staff was able to negotiate a significantly lower fee structure on a \$1 billion investment that is expected to save \$275 million. As a result, in five years the Permanent Fund could have an additional \$340 million in value compared to what would be expected if these investments had been made through external managers. The other two commitments are expected to provide similar cost savings per dollar invested over time.</p> <p>Not only does it take time to review and negotiate such deals, but once in place the management of these investments creates an on-going time burden for both the investment officer and finance staff. In a separate change record, APFC has requested a new accountant that for private asset investments that will also assist with the oversight of this program's investments.</p>												
Add Investment Analyst and Accountant for Implementation of Private Markets Internal Investing	PosAdj	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2	0	0

The Alaska Permanent Fund Corporation (APFC) needs two (2) new positions, an investment analyst and an accountant, to expand the internal private assets investment program. This will provide an initial estimated cost savings of \$900,000 in directly paid management fees per year. The accountant will support both special opportunity and private equity markets programs.

The APFC Board of Trustees has created a diversified asset allocation that balances the statutory direction to grow the fund with the direction to protect its value. In order to maintain this allocation, the underlying asset classes must grow in dollar value along with the projected growth of the fund. If the APFC does not have the internal staff to keep up with this growth, one of two things will occur: staff will have to rely on costly external managers to a greater degree; or move away from the Board's allocations, increasing the total investment risk of the fund.

APFC's private equity and infrastructure program has two investment officers to oversee a combined value of \$8.0 billion in commitments. The comparably-sized infrastructure program alone at CalSTRS has 5 investment staff.

Historically, APFC has relied on outside gatekeepers to make the investment commitments on behalf of the fund. This incurs management fees that are paid directly on an annual basis, as well as underlying carrying costs that are incurred when the assets are sold. In order to lower these costs and thus maximize the value of the Permanent Fund, the Board directed staff to begin making a portion of these investments in-house.

Staff estimates they spend 50-75 percent of their time managing the existing portfolio, leaving the balance to review new investment opportunities. Staff initially screens 60 opportunities, and more closely reviews 12 of them to make 6 commitments per year. Many opportunities go by as staff simply does not have time to consider them. In order to keep up with asset class growth using lower-cost internal programs, APFC must expand the available staff time for reviewing new opportunities.

The APFC is requesting an investment analyst to provide day-to-day management of the Permanent Fund's existing private equity and infrastructure investments, freeing time for the investment officers to review incoming opportunities. We estimate that this will allow the investment officers to make three additional co-investments each year, providing \$1 million in annual savings in directly paid management fees, as well as up to \$18 million in carrying costs over five years. As new investments are made in subsequent years, additional fees savings will be realized.

The increase in internal investment activity creates a corresponding increase in workload for APFC's finance department to monitor and account for these

Change Record Detail - Multiple Scenarios with Descriptions
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Scenario/Change Record Title	Trans Type	Totals	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants, Benefits	Miscellaneous	Positions		NP
										PFT	PPT	
investments. An additional accountant is required to move forward with expanding the Permanent Fund's internal private assets investment program.												
Investment Due Diligence and Other Program Travel												
	Inc	148.1	0.0	148.1	0.0	0.0	0.0	0.0	0.0	0	0	0
1105 PFund Rcpt		148.1										
This item will support the necessary due diligence and other travel required of a large public investment management corporation. Travel for due diligence is an essential component of effectively managing the fund to reduce risk through proactive, rather than reactive, management of an asset. The following factors are anticipated to increase the Corporation's travel expenditure: * Broadened program of due diligence travel by the investments staff to include monitoring current investments in alternatives, particularly infrastructure and private equity, and special opportunity investments; *Increased due diligence travel to research new investment opportunities as the Corporation moves to full funding of the asset allocation categories; *International travel associated with the private markets international investing program.												
Increment to Manage Current Information Technology Systems												
	Inc	112.5	0.0	0.0	112.5	0.0	0.0	0.0	0.0	0	0	0
1105 PFund Rcpt		112.5										
There is a need to retrofit the old Trade Order Management System to work with various markets and asset types.												
Increment for Four Positions and Support Line Costs												
	Inc	779.7	730.0	27.4	0.0	22.3	0.0	0.0	0.0	0	0	0
1105 PFund Rcpt		779.7										
The department is requesting funding for the following proposed new positions:												
Real Estate: 1 Senior Investment Officer for \$245.0												
Private Equity and Infrastructure: 1 Investment Officer & 1 Accountant for a total of \$240.0												
Special Opportunities: 1 Senior Investment Officer for \$245.0												
Travel: 27.4 Commodities: 22.3												
Salary Management Program Performance Based Increment												
	Inc	290.0	290.0	0.0	0.0	0.0	0.0	0.0	0.0	0	0	0
1105 PFund Rcpt		290.0										

Change Record Detail - Multiple Scenarios with Descriptions
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Scenario/Change Record Title	Trans Type	Totals	Personal Services	Travel	Services	Commodities	Capital Outlay	Grants, Benefits	Miscellaneous	Positions		
										PFT	PPT	NP
<p>Alaska Statute 39.25.110(11)(B) exempts the Alaska Permanent Fund Corporation (APFC) from the State Personnel Act. As a result, the APFC Board (the Board) is authorized to design a salary management plan that will attract and retain staff with the specialized skills to prudently manage the Permanent Fund.</p> <p>This line item transfer will allow APFC to maintain a reasonable vacancy rate, fill all current positions, and meet its obligation to pay increases to staff that have met or exceeded their annual performance goals. The Board feels that these increases are crucial to attract, motivate, and retain qualified employees. APFC employees are not eligible for the step increases received by other State of Alaska employees.</p> <p>Increment amount is based on a 5% average increase across all eligible employees. Merit Ranges from 1% to 7%.</p>												
	Totals	11,153.8	8,475.1	605.5	1,870.9	122.3	80.0	0.0	0.0	42	0	2

Personal Services Expenditure Detail
Department of Revenue

Scenario: FY2016 Governor Amended (12201)
Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

PCN	Job Class Title	Time Status	Retire Code	Barg Unit	Location	Salary Sched	Range / Step	Comp Months	Split / Count	Annual Salaries	COLA	Premium Pay	Annual Benefits	Total Costs	UGF Amount
04-#026	Investment Associate	FT	A	XE	Juneau	N05	20A	12.0		95,000	0	0	48,845	143,845	0
04-#027	Investment Officer	FT	A	XE	Juneau	N05	25A	12.0		180,000	0	0	74,198	254,198	0
04-#028	Investment Officer	FT	A	XE	Juneau	N05	25A	12.0		180,000	0	0	74,198	254,198	0
04-#029	Accountant	FT	A	XE	Juneau	N05	16A	12.0		56,500	0	0	35,613	92,113	0
04-001X	Executive Director, PFC	FT	A	XE	Juneau	N05	30	12.0		372,497	11,942	0	128,559	512,998	0
04-002X	Administrative Officer	FT	A	XE	Juneau	N05	18	12.0		123,895	3,972	0	58,354	186,221	0
04-003X	Controller	FT	A	XE	Juneau	N05	24	12.0		121,397	3,892	0	57,648	182,937	0
04-004X	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		232,680	7,460	0	89,075	329,215	0
04-005X	Information Technology Spec	FT	A	XE	Juneau	N05	20	12.0		81,783	2,747	0	44,303	128,833	0
04-007X	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		217,149	6,962	0	84,689	308,800	0
04-008X	Chief Investment Officer	FT	A	XE	Juneau	N05	30	12.0		411,039	13,178	0	139,443	563,660	0
04-009X	Director of Communications-PFC	FT	A	XE	Juneau	N05	24	12.0		130,029	4,169	0	60,086	194,284	0
04-010X	Chief Financial Officer	FT	A	XE	Juneau	N05	30	12.0		165,325	5,300	0	70,054	240,679	0
04-011X	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		259,962	8,334	0	96,779	365,075	0
04-012X	Administrative Assistant	FT	A	XE	Juneau	N05	13	12.0		58,706	1,972	0	36,371	97,049	0
04-013X	Administrative Specialist	FT	A	XE	Juneau	N05	14	12.0		53,258	1,789	0	34,499	89,546	0
04-014X	Investment Associate	FT	A	XE	Juneau	N05	20	12.0		129,544	4,153	0	59,949	193,646	0
04-015X	Accountant	FT	A	XE	Juneau	N05	20	12.0		64,028	2,151	0	38,200	104,379	0
04-016X	Accountant	FT	A	XE	Juneau	N05	18	12.0		76,833	2,581	0	42,601	122,015	0
04-017X	Administrative Specialist	FT	A	XE	Juneau	N05	16	12.0		74,367	2,498	0	41,754	118,619	0
04-018X	Investment Associate	FT	A	XE	Juneau	N05	20	12.0		122,307	3,921	0	57,905	184,133	0
04-019X	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		292,300	9,371	0	105,911	407,582	0
04-022X	Information Technology Spec	FT	A	XE	Juneau	N05	20	12.0		77,022	2,587	0	42,666	122,275	0
04-023X	Administrative Specialist	FT	A	XE	Juneau	N05	18	12.0		71,266	2,394	0	40,688	114,348	0
04-046X	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		239,035	7,663	0	90,869	337,567	0
04-084X	Dir of Information Technology	FT	A	XE	Juneau	N05	24	12.0		117,621	3,771	0	56,582	177,974	0
04-097X	Accountant	FT	A	XE	Juneau	N05	22	12.0		58,938	1,980	0	36,451	97,369	0
04-103X	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		155,528	4,986	0	67,287	227,801	0
04-104X	Information Technology Spec	FT	A	XE	Juneau	N05	20	12.0		113,919	3,827	0	55,348	173,094	0
04-225X	Administrative Specialist	FT	A	XE	Juneau	N05	15	12.0		75,230	2,527	0	42,050	119,807	0
04-226X	Administrative Officer	FT	A	XE	Juneau	N05	20	12.0		124,206	3,982	0	58,442	186,630	0
04-227X	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		200,435	6,426	0	79,969	286,830	0
04-228X	Accountant	FT	A	XE	Juneau	N05	20	12.0		92,332	3,102	0	47,928	143,362	0
04-229X	Investment Associate	FT	A	XE	Juneau	N05	20	12.0		100,376	3,372	0	50,693	154,441	0

Note: If a position is split, an asterisk (*) will appear in the Split/Count column. If the split position is also counted in the component, two asterisks (**) will appear in this column. [No valid job title] appearing in the Job Class Title indicates that the PCN has an invalid class code or invalid range for the class code effective date of this scenario.

Personal Services Expenditure Detail
Department of Revenue

Scenario: FY2016 Governor Amended (12201)
Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

PCN	Job Class Title	Time Status	Retire Code	Barg Unit	Location	Salary Sched	Range / Step	Comp Months	Split / Count	Annual Salaries	COLA	Premium Pay	Annual Benefits	Total Costs	UGF Amount
04-230X	Administrative Specialist	FT	A	XE	Juneau	N05	16	12.0		58,274	1,958	0	36,223	96,455	0
04-N23X	Intern	NP	N	XE	Juneau	N05	0	3.5		10,297	284	0	1,046	11,627	0
04-N24X	Intern	NP	N	XE	Juneau	N05	0	7.0		20,594	567	0	2,092	23,253	0
04-X007	Accountant	FT	A	XE	Juneau	N05	22	12.0		109,147	3,667	0	53,708	166,522	0
04-X009	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		223,858	7,177	0	86,583	317,618	0
04-X011	Accountant	FT	A	XE	Juneau	N05	20	12.0		83,589	2,808	0	44,923	131,320	0
04-X022	General Counsel	FT	A	XE	Juneau	N05	25	12.0		189,625	6,079	0	76,916	272,620	0
04-X027	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		220,827	7,080	0	85,727	313,634	0
04-X028	Accountant	FT	A	XE	Juneau	N05	18	12.0		64,028	2,151	0	38,200	104,379	0
04-X029	Investment Officer	FT	A	XE	Juneau	N05	25	12.0		162,257	5,202	0	69,187	236,646	0
Total Salary Costs:													6,067,003		
Total COLA:													179,982		
Total Premium Pay:													0		
Total Benefits:													2,642,612		
Total Pre-Vacancy:													8,889,597		
Minus Vacancy Adjustment of 5.03%:													(447,537)		
Total Post-Vacancy:													8,442,060		
Plus Lump Sum Premium Pay:													5,500		
Plus Board Honoraria Pay:													27,540		
Personal Services Line 100:													8,475,100		
Total Component Months:													514.5		

PCN Funding Sources:	Pre-Vacancy	Post-Vacancy	Percent
1105 Alaska Permanent Fund Corporation Receipts	8,889,597	8,442,060	100.00%
Total PCN Funding:	8,889,597	8,442,060	100.00%

Lump Sum Funding Sources:	Amount	Percent
1105 Alaska Permanent Fund Corporation Receipts	5,500	100.00%
Total Lump Sum Funding:	5,500	100.00%

Note: If a position is split, an asterisk (*) will appear in the Split/Count column. If the split position is also counted in the component, two asterisks (**) will appear in this column. [No valid job title] appearing in the Job Class Title indicates that the PCN has an invalid class code or invalid range for the class code effective date of this scenario.

Line Item Detail
Department of Revenue
Travel

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Line Number	Line Name		FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
72000	Travel		337.0	430.0	605.5
Expenditure Account	Servicing Agency	Explanation	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
72000 Travel Detail Totals			337.0	430.0	605.5
72110	Employee Travel (Instate)	Staff instate airfare, surface transportation, lodging, meals & incidentals	37.7	59.1	69.7
72120	Nonemployee Travel (Instate Travel)	Nonemployee airfare, surface transportation, lodging, meals and incidentals	12.5	15.0	15.0
72120	Nonemployee Travel (Instate Travel)	Board of Trustees instate airfare, surface transportation, lodging, meals and incidentals	18.8	16.3	16.9
72410	Employee Travel (Out of state)	Staff out of state airfare, surface transportation, lodging, meals and incidentals. Includes funding for additional due diligence travel associated with investment management	217.1	255.4	411.1
72420	Nonemployee Travel (Out of state Emp)	Board of Trustees out of state airfare, surface transportation, lodging, meals and incidentals	3.5	24.2	32.8
72700	Moving Costs	Moving costs: airfare, per diem, shipment of household goods	47.4	60.0	60.0

Line Item Detail
Department of Revenue
Services

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Line Number	Line Name		FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
73000	Services		3,920.0	4,319.9	1,870.9
Expenditure Account			FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
Servicing Agency	Explanation		FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
73000 Services Detail Totals			3,920.0	4,319.9	1,870.9
73025	Education Services	Training, conferences, memberships, and employee tuition	163.9	71.0	163.5
73050	Financial Services	Public Education / Information Program. Actual expenditures fluctuate between fiscal years depending on the communication plan approved	60.1	80.0	102.0
73050	Financial Services	Audit and consulting	812.6	909.9	276.9
73075	Legal & Judicial Svc	Meeting transcription	0.0	10.0	10.0
73075	Legal & Judicial Svc	General administrative type legal services	173.8	247.5	75.0
73150	Information Technlgy	Financial networks: shared market; access; FI; equities; real estate; and alternative investments; costs/funding moved to Investment Management Fees appropriation	1,791.9	1,898.5	0.0
73150	Information Technlgy	IT consulting, MIS system services, and software licensing & support	187.1	312.5	435.5
73156	Telecommunication	Lines, long distance, cell phones, sat phones, PBX phone system service / maintenance	71.5	76.0	77.5
73225	Delivery Services	Courier / express mail services	4.0	4.5	4.5
73450	Advertising & Promos	Board of Trustees meeting notices, RFP regulatory notices, publication of annual financial statements, and recruitment notices	34.7	53.7	55.5
73665	Rentals/Leases (Non IA-Struct/Infs/Land)	APFC office lease and records storage costs	381.5	387.1	377.1
73675	Equipment/Machinery	IT equipment and office equipment repair and maintenance	42.7	58.0	63.0
73686	Rentals/Leases (Non IA-Eq/Machinery)	Meeting equipment / space rental	13.9	10.0	13.5
73686	Rentals/Leases (Non IA-Eq/Machinery)	Copier / other rentals	4.5	9.7	9.7

Line Item Detail
Department of Revenue
Services

Component: APFC Operations (109)

RDU: Alaska Permanent Fund Corporation (45)

Expenditure Account	Servicing Agency	Explanation	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended	
73000 Services Detail Totals			3,920.0	4,319.9	1,870.9	
73750	Other Services (Non IA Svcs)	Miscellaneous expenses	2.2	3.0	3.0	
73750	Other Services (Non IA Svcs)	Printing of APFC publications: annual report, newspaper insert and other publications	24.0	17.0	19.0	
73750	Other Services (Non IA Svcs)	Board meeting catering and other miscellaneous meeting expenses	10.2	11.0	13.7	
73805	IT-Non-Telecommunication	Admin	Computer services EPR -- APFC does not receive this service	0.0	11.0	11.0
73806	IT-Telecommunication	Admin	Telecommunications EPR -- APFC has agreed to pay \$4,000 for both Computer and Telecommunications EPR	4.0	4.0	4.0
73809	Mail	Admin	DOA mailroom includes pickup and delivery, postage, and other mailing services	3.5	5.5	4.0
73810	Human Resources	Admin	Human resource and payroll services provided by the Division of Personnel	26.0	28.7	29.7
73812	Legal	Law	Legal services provided by Law	12.3	30.0	30.0
73814	Insurance	Admin	Risk Management	2.3	1.0	2.3
73815	Financial	Admin	Division of Finance AKSAS / AKPAY	1.0	1.0	1.0
73816	ADA Compliance	Admin	Share of cost for ADA compliance	0.4	3.4	3.4
73979	Mgmt/Consulting (IA Svcs)	Revenue-ASD	Support services provided by the Administrative Services Division	31.4	17.5	22.5
73979	Mgmt/Consulting (IA Svcs)	Revenue-CO	Support services provided by the Commissioner's Office	60.5	58.4	63.6

Line Item Detail
Department of Revenue
Commodities

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Line Number	Line Name		FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
74000	Commodities		97.5	100.0	122.3
Expenditure Account	Servicing Agency	Explanation	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
74000 Commodities Detail Totals			97.5	100.0	122.3
74229	Business Supplies	Business supplies including books and educational, equipment and furniture, office supplies, IT equipment less than \$5,000 per item, and subscriptions	97.5	100.0	122.3

Line Item Detail
Department of Revenue
Capital Outlay

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Line Number	Line Name		FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
75000	Capital Outlay		59.8	80.0	80.0
Expenditure Account	Servicing Agency	Explanation	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
75000 Capital Outlay Detail Totals			59.8	80.0	80.0
75700	Equipment	IT Equipment > \$5,000: servers and other network equipment, firewall and remote access equipment, tape backup devices	59.8	80.0	80.0

Restricted Revenue Detail
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Master Account	Revenue Description				FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
51373	Permanent Fund Earnings Reserve Account				11,434.6	12,231.9	11,153.8
Detail Information							
Revenue Amount	Revenue Description	Component	Collocation Code	AKSAS Fund	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
51373	Permanent Fund Earnings				11,434.6	12,231.9	11,153.8

Interagency Services
Department of Revenue

Component: APFC Operations (109)
RDU: Alaska Permanent Fund Corporation (45)

Expenditure Account		Service Description	Service Type	Servicing Agency	FY2014 Actuals	FY2015 Management Plan	FY2016 Governor Amended
73805	IT-Non-Telecommunication	Computer services EPR -- APFC does not receive this service	Inter-dept	Admin	0.0	11.0	11.0
73805 IT-Non-Telecommunication subtotal:					0.0	11.0	11.0
73806	IT-Telecommunication	Telecommunications EPR -- APFC has agreed to pay \$4,000 for both Computer and Telecommunications EPR	Inter-dept	Admin	4.0	4.0	4.0
73806 IT-Telecommunication subtotal:					4.0	4.0	4.0
73809	Mail	DOA mailroom includes pickup and delivery, postage, and other mailing services	Inter-dept	Admin	3.5	5.5	4.0
73809 Mail subtotal:					3.5	5.5	4.0
73810	Human Resources	Human resource and payroll services provided by the Division of Personnel	Inter-dept	Admin	26.0	28.7	29.7
73810 Human Resources subtotal:					26.0	28.7	29.7
73812	Legal	Legal services provided by Law	Inter-dept	Law	12.3	30.0	30.0
73812 Legal subtotal:					12.3	30.0	30.0
73814	Insurance	Risk Management	Inter-dept	Admin	2.3	1.0	2.3
73814 Insurance subtotal:					2.3	1.0	2.3
73815	Financial	Division of Finance AKSAS / AKPAY	Inter-dept	Admin	1.0	1.0	1.0
73815 Financial subtotal:					1.0	1.0	1.0
73816	ADA Compliance	Share of cost for ADA compliance	Inter-dept	Admin	0.4	3.4	3.4
73816 ADA Compliance subtotal:					0.4	3.4	3.4
73979	Mgmt/Consulting (IA Svcs)	Support services provided by the Administrative Services Division	Intra-dept	Revenue-ASD	31.4	17.5	22.5
73979	Mgmt/Consulting (IA Svcs)	Support services provided by the Commissioner's Office	Intra-dept	Revenue-CO	60.5	58.4	63.6
73979 Mgmt/Consulting (IA Svcs) subtotal:					91.9	75.9	86.1
APFC Operations total:					141.4	160.5	171.5
Grand Total:					141.4	160.5	171.5