

# **State of Alaska FY2009 Governor's Operating Budget**

## **University of Alaska Statewide Services Component Budget Summary**

## Component: Statewide Services

### Contribution to Department's Mission

The University of Alaska inspires learning, and advances and disseminates knowledge through teaching, research, and public service, emphasizing the North and its diverse peoples.

### Core Services

The University of Alaska System is composed of several major units: the system office; three separately accredited institutions, University of Alaska Anchorage (UAA), University of Alaska Fairbanks (UAF), and University of Alaska Southeast (UAS); and one separately accredited community college, Prince William Sound Community College (PWSCC) that reports through UAA.

Each of the three major institutions is led by a chancellor who reports to the president of the university system, who in turn reports to the Board of Regents. The Board has 10 members with 8-year appointments and a student regent with a 2-year appointment; they are appointed by the governor and confirmed by the legislature. System administrators reporting to the president include the university's executives in the areas of administration, university relations, academic affairs, planning and budget, research, information technology, planning and budget, and legal counsel. While the system office does not deliver any academic degrees or certificates, direct any research programs, or engage in any public service per se, it plays important internal coordinating and external advocacy roles. As well, it provides numerous administrative services to the campuses that are not replicated at the campus level.

Examples of this coordinating function include:

- overseeing the development of academic initiatives, including the state and federal agendas;
- articulating course credits for students transferring between campuses;
- linking the university's training programs with large statewide employers;
- ensuring an appropriately focused academic mission for each major campus;
- encouraging collaborative research and instructional programs across campuses;
- supporting campus-based student services and enrollment management systems;
- leading and staffing a wide variety of consultative councils and governance groups;
- developing the annual operating and capital budgets; and
- ensuring appropriate information technology investment.

Examples of direct services provided by the system to the campuses include providing:

- direction for the university's annual drives for funding from the state legislature and Congress;
- implementation and management of information technology networks and student, finance, and human resources information systems;
- major aspects of the human resources and labor relations functions, e.g., payroll, benefits, labor relations, classification and compensation;
- legal counsel;
- numerous financial services including the accounting system, land management, risk management, institutional research and management reporting, audit, treasury, debt management, control, and procurement oversight;
- staff support for the Board of Regents and primary responsibility for ensuring implementation of Board policy and direction;
- representation of the university with state and federal officials and agencies; and
- enhancement of the image of the university system with the public of the state.

### FY2009 Resources Allocated to Achieve Results

<b>FY2009 Component Budget: \$47,542,200</b>	<b>Personnel:</b>	
	Full time	199
	Part time	1
	<b>Total</b>	<b>200</b>

## Key Component Challenges

Statewide Services provides strategic leadership and support to the campuses as they deliver their mission of research, instruction, and service. In addition, the Statewide office provides direct services to the public, regents, and faculty. With responsibilities for staff functions as well as for direct operation, the Statewide office places a high priority on the efficient delivery of its programs and operational priorities.

- The Statewide office seeks to advance-both directly and in conjunction with the campuses-the major goals increasingly identified as primary for the university:
  - (1) Investment in high demand programs to prepare Alaskans for jobs,
  - (2) Investment in university research,
  - (3) Investment in student success strategies, and
  - (4) Investment in outreach programs supporting the Alaskan communities.
- Statewide must continue to promote solutions for major state issues that significantly impact the ability of UA campuses to provide services. Pressing issues include rising cost of insurance and the ability to maintain existing facilities.
- Statewide coordination and leadership in moving competitive university research as an industry for Alaska is important. The Vice President for Academic Affairs is leading the University's efforts for science and technology and economic development. Coordination among state leaders and agencies is key to success.
- Statewide Services coordinates the UA federal agenda and requests. With tightening federal funding, some UA programs can be adversely impacted. Statewide is actively planning alternative strategies for programs and ways to mitigate impacts.
- Statewide Services will continue providing leadership for developing a focused and limited number of new academic programs, research directions, distance education program options, student service enhancements and information technology enhancements.

A more comprehensive listing of challenges facing Statewide Services include:

- Meet the Board of Regent's Strategic Plan 2009 Goals and Objectives
- Continue Performance Based Budgeting:
  - Increasing student enrollment
  - Retaining students
  - Expanding university generated revenue
  - Expanding research grant funding in priority areas
  - Increasing the number of graduates in programs directed at high demand jobs
  - Strategic enrollment management planning
  - Academic program outcomes assessment
- Advance academic program planning process
- Facilitate new academic programs
- Expand delivery of Behavioral Health programs consistent with the UA and the Mental Health Trust plan
- Expand and improve access to UA's distance delivered programs
- Manage retirement and health care benefit programs
- Improve financial aid process and financial aid availability
- Address intellectual property and technology transfer issues to enhance revenue capacity
- Lead administrative efficiency project implementations to meet accountability and sustainability goals

- Enhance staff and faculty professional development programs
- Reward strong and lasting program collaborations between campuses
- Strengthen multi-year capital budget planning process
- Increase private giving and endowment funding
- Business continuity planning and redundancy strategies
- Insurance costs are rising fast and UA needs to be better prepared for a disaster

## Significant Changes in Results to be Delivered in FY2009

- Increase college and workforce readiness through early assessment and focused intervention.
- Implement the document imaging project to improve efficiency through timely and consistent access to documents across the system.
- Integrate academic planning across high demand areas to maximize available resources.
- Expand partnerships for health programs with the private sector, foundations, and other external sources.
- Facilitate budget and program enhancements in health, distance education, WWAMI, dental hygiene
- Complete highest priority process automation projects.
- Enhance research capacity.
- Increase course content via distance education through coordinating offerings systemwide.
- Integrate knowledge, expertise and program delivery from K12 Outreach efforts with UA schools and colleges of education
- Support alignment of educational and vocational training providers with UA in addressing workforce training needs
- Improve risk management operations and be better prepared for disaster in risk management to lead a systemwide approach to the challenge.
- Continue public's support of the University of Alaska through marketing campaigns and surveys.
- Increase levels of private giving through increased Foundation support.

## Major Component Accomplishments in 2007

- Continued coordination of the ACT/College Savings Plan. Alaska residents account for over \$100 million of the \$2.2 billion held in trust for students to access for higher education costs. Of the 16,000 Alaskan College Savings account 55 percent belong to families with income under \$50 thousand, thus reaching those students who need to save most. UA partnership program with PFD makes savings for these moderate and low income families possible. Morningstar, a nationally recognized investment research firm, ranks UA's college saving plan as one of the top five IRS-529 plans in the nation.
- Continued coordination of the UA Scholars. 990 UA Scholars have graduated from degree and certificate programs since its inception, 98 percent are living and working in Alaska.
- Led Performance Based Budget processes systemwide.
- Organized and presented systemwide workshops for department chairs, deans and directors, dealing both with basic skills development and strategic management issues.
- Developed comprehensive approach to addressing physician supply in Alaska.
- Commenced writing an academic plan for the health programs at the University of Alaska.
- Hosted Allied Health forum for employers and developed Allied Health enhancements in dental, radiology, laboratory and direct services.
- Continued to partner with Denali Commission and employers on allied health priorities.
- Directed the formulation of work plans and improvements to distance education.
- Developed and implemented systemwide enrollment services guidelines.
- Engaged in implementation of the document imaging system.
- Continued Accountability and Sustainability Efforts resulting in increased administrative efficiencies through process automation.
- Achieved strong bond ratings from Moody's and Standard and Poor's A1 and AA- respectively.
- UA's Consolidated Fund that includes the Land Management Trust funds and UA Foundation funds had a 18.05 percent return for FY07.

## Statutory and Regulatory Authority

No statutes and regulations.

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**Statewide Services  
Component Financial Summary**

*All dollars shown in thousands*

	FY2007 Actuals	FY2008 Management Plan	FY2009 Governor
<b>Non-Formula Program:</b>			
<b>Component Expenditures:</b>			
71000 Personal Services	17,164.3	20,729.2	21,621.0
72000 Travel	1,721.7	2,086.5	2,086.5
73000 Services	22,691.3	22,027.3	22,941.8
74000 Commodities	897.9	674.4	674.4
75000 Capital Outlay	46.4	137.5	137.5
77000 Grants, Benefits	37.6	81.0	81.0
78000 Miscellaneous	0.0	0.0	0.0
<b>Expenditure Totals</b>	<b>42,559.2</b>	<b>45,735.9</b>	<b>47,542.2</b>
<b>Funding Sources:</b>			
1002 Federal Receipts	958.1	3,171.5	3,171.5
1004 General Fund Receipts	12,952.9	14,715.5	15,345.6
1007 Inter-Agency Receipts	1,304.0	2,000.0	2,000.0
1048 University Restricted Receipts	20,028.4	19,496.8	20,104.4
1092 Mental Health Trust Authority Authorized Receipts	0.0	0.0	300.0
1150 ASLC Dividend	0.0	0.0	255.0
1151 Technical Vocational Education Program Account	140.2	150.5	150.5
1174 UA Intra-Agency Transfers	7,175.6	6,201.6	6,215.2
<b>Funding Totals</b>	<b>42,559.2</b>	<b>45,735.9</b>	<b>47,542.2</b>

**Summary of Component Budget Changes  
From FY2008 Management Plan to FY2009 Governor**

*All dollars shown in thousands*

	<u>General Funds</u>	<u>Federal Funds</u>	<u>Other Funds</u>	<u>Total Funds</u>
<b>FY2008 Management Plan</b>	<b>14,715.5</b>	<b>3,171.5</b>	<b>27,848.9</b>	<b>45,735.9</b>
<b>Adjustments which will continue current level of service:</b>				
-Reverse FY08 Fuel/Utility Increase-OTI	-33.6	0.0	0.0	-33.6
<b>Proposed budget increases:</b>				
-Preparing Alaskans for Jobs-Health-Behavioral Health	100.0	0.0	0.0	100.0
-MH Trust: Workforce Dev - Support and enhance existing effective education and training programs	0.0	0.0	300.0	300.0
-U of A Adjusted Base Risk Management/Insurance Fees	13.6	0.0	13.6	27.2
-U of A Adjusted Base Utility Increase	31.1	0.0	23.5	54.6
-U of A Adjusted Base Library, Information Technology and Other Operating Fixed Costs	81.4	0.0	325.7	407.1
-U of A Adjusted Base Maintenance and Repair Increase	29.6	0.0	29.6	59.2
-U of A Adjusted Base Salary Increase- Non Represented Grid Increase	201.3	0.0	112.8	314.1
-U of A Adjusted Base Salary Increase- Non Represented Step Increase	206.7	0.0	116.0	322.7
-Cooperative Extension, Public Service and Outreach-Alaska Teacher Placement	0.0	0.0	255.0	255.0
<b>FY2009 Governor</b>	<b>15,345.6</b>	<b>3,171.5</b>	<b>29,025.1</b>	<b>47,542.2</b>

**Statewide Services  
Personal Services Information**

Authorized Positions			Personal Services Costs	
	FY2008 Management Plan	FY2009 Governor		
Full-time	199	199	Annual Salaries	12,881,120
Part-time	1	1	Premium Pay	0
Nonpermanent	0	0	Annual Benefits	6,108,939
			Labor Pool(s)	3,532,221
			<i>Less 4.00% Vacancy Factor</i>	<i>(901,280)</i>
<b>Totals</b>	<b>200</b>	<b>200</b>	<b>Total Personal Services</b>	<b>21,621,000</b>

**Position Classification Summary**

Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total
Admin Generalist 2	0	8	0	0	8
Admin Generalist 3	1	9	0	0	10
Admin Generalist 4	1	8	0	0	9
Admin Generalist 4 (Exempt)	0	1	0	0	1
Admin Specialist 1	0	3	0	0	3
Admin Specialist 2	0	8	0	0	8
Admin Specialist 2 (Exempt)	0	1	0	0	1
Admin Specialist 3	0	9	0	0	9
Admin Specialist 3 (NonExempt)	0	2	0	0	2
Admin Specialist 4	0	6	0	0	6
Administrative Management 2	0	3	0	0	3
Administrative Management 3	0	2	0	0	2
Administrative Management 4	0	3	0	0	3
Administrative Management 5	0	3	0	0	3
Analyst	0	1	0	0	1
Assistant Vice President	0	1	0	0	1
Associate General Counsel	0	3	0	0	3
Associate Vice President	0	9	0	0	9
Communications Specialist 2	0	1	0	0	1
Communications Specialist 3	0	2	0	0	2
Communications Specialist 4	0	1	0	0	1
Consultant (Exempt)	0	1	0	0	1
Coordinator (Nonexempt)	0	2	0	0	2
Director (Admin)	1	4	0	0	5
Environmental Health & Safety	0	1	0	0	1
Environmental Health/Safety 4	0	1	0	0	1
Environmental Health & Safety 2	0	1	0	0	1
Executive Director	0	2	0	0	2
Executive Officer	0	2	0	0	2
Fiscal Manager 2	0	2	0	0	2
Fiscal Manager 3	0	4	0	0	4
Fiscal Professional 1	0	3	0	0	3
Fiscal Professional 2	0	8	0	0	8
Fiscal Professional 3	1	4	0	0	5
Fiscal Technician 2	0	4	0	0	4
Fiscal Technician 3	0	9	0	0	9
Fiscal Technician 4	0	2	0	0	2
General Counsel	0	1	0	0	1
HR Professional 2	0	1	0	0	1

<b>Position Classification Summary</b>						
<b>Job Class Title</b>	<b>Anchorage</b>	<b>Fairbanks</b>	<b>Juneau</b>	<b>Others</b>	<b>Total</b>	
HR Professional 3	0	1	0	0	1	
HR Professional 3 (NonExempt)	0	1	0	0	1	
HR Technician 2	0	1	0	0	1	
Human Resources Manager 3	0	4	0	0	4	
Human Resources Professional 2	0	1	0	0	1	
Human Resources Professional 3	0	1	0	0	1	
Human Resources Professional 4	1	3	0	0	4	
Human Resources Professional 5	0	1	0	0	1	
Internal Auditor 1	0	1	0	0	1	
Internal Auditor 2	0	1	0	0	1	
Internal Auditor 3	0	1	0	0	1	
IS Professional 2	0	6	0	0	6	
IS Professional 3	0	3	0	0	3	
IS Professional 4	0	2	0	0	2	
Manager	0	1	0	0	1	
President	0	1	0	0	1	
Real Property Specialist 1	1	0	0	0	1	
Real Property Specialist 2	0	1	0	0	1	
Real Property Specialist 3	1	2	0	0	3	
Real Property Specialist 4	1	1	0	0	2	
Research Professional 1	0	1	0	0	1	
Research Professional 2	0	2	0	0	2	
Research Professional 3	0	1	0	0	1	
Research Professional 4	0	3	0	0	3	
Risk Management 2	0	2	0	0	2	
Risk Management 4	0	3	0	0	3	
Risk Management 5	1	1	0	0	2	
Special Assistant	0	1	0	0	1	
Student Svcs Manager 2	1	0	0	0	1	
Student Svcs Manager 3	0	1	0	0	1	
Vice President	0	6	0	0	6	
<b>Totals</b>	<b>10</b>	<b>190</b>	<b>0</b>	<b>0</b>	<b>200</b>	