

**State of Alaska  
FY2009 Governor's Operating Budget**

**Department of Revenue  
AHFC Operations  
Component Budget Summary**

**Component: AHFC Operations**

**Contribution to Department's Mission**

The mission of the Alaska Housing Finance Corporation is to provide Alaskans access to safe, quality, affordable housing.

**Core Services**

Mortgage Loan Programs:

- Conventional Loans
- First-time Home Buyer Loans
- Veteran Loans
- Multi-family Housing Loans
- Rural Loans

Manage, operate, and maintain public housing and rental assistance programs;  
 Senior Housing Programs  
 Weatherization Program  
 State Energy Program (SEP)  
 Housing Strategy and Homeless Programs  
 State and Federal Housing Grants  
 Public Housing Programs  
 Low-income Tax Credit Program  
 Workshops and Training (i.e. Home Choice, grant writing, energy, etc.);  
 Access to Low-cost Capital.

End Result	Strategies to Achieve End Result
<p><b>A: Improve the degree to which statewide housing needs are met:</b></p> <p><u>Target #1:</u> Increase the number of loans purchased by 5%</p> <p><u>Measure #1:</u> Percent Change in the number of loans purchased</p> <p><u>Target #2:</u> Maintain a "High Performer" rating on HUD's Section Eight Management Assessment Program (SEMAP)</p> <p><u>Measure #2:</u> SEMAP score and rating</p>	<p><b>A1: Provide programs and service that are responsive to the diverse housing needs statewide</b></p> <p><u>Target #1:</u> Increase Multi-Family units by 10%</p> <p><u>Measure #1:</u> Percent Change in Multi-Family units</p> <p><b>A2: Increase and sustain homeownership</b></p> <p><u>Target #1:</u> Increase AHFC's market share by 3%</p> <p><u>Measure #1:</u> Percent change in AHFC's market share</p> <p><b>A3: Increase special-needs housing</b></p> <p><u>Target #1:</u> Increase Senior Housing units by 10%</p> <p><u>Measure #1:</u> Percent change in Senior Housing units</p>
End Result	Strategies to Achieve End Result
<p><b>B: Improve the Corporation's strength and ability to increase housing programs and service:</b></p> <p><u>Target #1:</u> Maintain the rating of "High Performer" on the Public Housing Assessment System (PHAS) score</p> <p><u>Measure #1:</u> PHAS score and rating</p>	<p><b>B1: Manage finances to maximize AHFC's profits</b></p> <p><u>Target #1:</u> Maintain or increase Adjusted Net Income</p> <p><u>Measure #1:</u> Change in Adjusted Net Income</p> <p><u>Target #2:</u> Maintain or increase Net Assets</p> <p><u>Measure #2:</u> Change in Net Assets</p>

Target #2: Maintain AHFC's bond rating Measure #2: Bond ratings	
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**Major Activities to Advance Strategies**

- The Planning department works with developers and service providers to administer the Grant and Tax Credit Programs throughout the state.
- AHFC provides Homebuyer Education classes, Public/Industry Education, HomeChoice/HomeOption and other industry workshops.
- The Rural Housing Division oversees the Weatherization Program and other energy programs throughout the state.
- The Public Housing Division administers the Housing Choice Voucher Program and works with landlords across the state.
- The Finance department prepares bond packages to finance mortgage purchases.
- The Public Housing Division oversees the management and oversight of AHFC owned low-income rental units.
- Mortgage Operations works with the mortgage industry to provide mortgage loan programs.

**FY2009 Resources Allocated to Achieve Results**

<b>FY2009 Component Budget: \$51,228,500</b>	<b>Personnel:</b>	
	Full time	323
	Part time	35
	<b>Total</b>	<b>358</b>

**Performance Measure Detail**

**A: Result - Improve the degree to which statewide housing needs are met:**

**Target #1:** Increase the number of loans purchased by 5%  
**Measure #1:** Percent Change in the number of loans purchased

**Loans Purchased**

Year	New Loans	% Change
FY 2007	2,813	23%
FY 2006	2,288	(21)%
FY 2005	3,117	(35)%
FY 2004	4,812	(8)%
FY 2003	6,029	30%
FY 2002	4,353	(15)%
FY 2001	4,974	18%

**Analysis of results and challenges:** The loan activity has increased for the following reasons:

- Interest rates have remained low; increasing the ability for some borrowers to qualify for a loan;
- The cost of housing has flattened; keeping it more affordable for first time homebuyers, as well as others; and
- The industry is experiencing fallout from lax lending practices and unconventional loan products offered over the past few years. AHFC did not offer such products and as a result is enjoying a "flight to quality".

AHFC has loan programs, not offered by other investors, such as: those for home buyers that are low income, first time home buyers, veterans, those who desire energy efficient housing, and those that live in rural areas. Increasing the number of loans purchased improves the degree which statewide housing needs are met, which may not have happened otherwise. Additionally, increasing the loan portfolio increases AHFC's gross income by

earning loan fees and additional income through a higher interest rate spread than that available with other investments. These additional earnings can be recycled in purchasing additional loans. Challenges: Loan activity is subject to such vagaries as interest rate fluctuations, the state of the economy, and competitive programs offered by national investors.

**Target #2:** Maintain a "High Performer" rating on HUD's Section Eight Management Assessment Program (SEMAP)

**Measure #2:** SEMAP score and rating

**SEMAP Scores**

Year	YTD	Target	Grade
FY 2007	100%	100%	High Performer
FY 2006	78%	100%	Standard Performer
FY 2005	100%	100%	High Performer
FY 2004	90%	100%	High Performer
FY 2003	95%	100%	High Performer
FY 2002	96%	100%	High Performer
FY 2001	96%	100%	High Performer
FY 2000	100%	100%	High Performer

**Analysis of results and challenges:** In FY07, AHFC resumed its status as "High Performer" under the SEMAP rating system. This was largely the result of an increase in the lease-up rate in excess of 95% of unit allocation or budget expenditure. Thirteen of 14 indicators applied. AHFC received the maximum score for each indicator.

AHFC uses HUD's Section Eight Management Assessment Program (SEMAP) rating as its benchmark. SEMAP indicators and point values are listed below:

- \* Waiting List.....15.....Points possible...11%
- \* Reasonable Rent.....20.....Points possible...15%
- \* Adjusted Income.....20.....Points possible...15%
- \* A Schedule.....5.....Points possible...4%
- \* HQS Quality Control...5.....Points possible...4%
- \* HQS Enforcement.....10.....Points possible...7%
- \* Expanding Housing.....5.....Points possible...4%
- \* Payment Standards.....5.....Points possible...4%
- \* Annual Re-exams.....10.....Points possible...7%
- \* Tenant Rent MTCS.....5.....Points possible...4%
- \* Pre-contract HQS.....5.....Points possible...4%
- \* Annual HQS.....N/A.....
- \* Lease-up.....20.....Points possible...15%
- \* FSS.....10.....Points possible...7%

Total Possible Points..135.....100%

90-100% = High Performer  
 60-89% = Standard  
 0-60% = Troubled

HQS = Housing Quality Standard

## A1: Strategy - Provide programs and service that are responsive to the diverse housing needs statewide

**Target #1:** Increase Multi-Family units by 10%

**Measure #1:** Percent Change in Multi-Family units

### Multi-Family Units

Year	New Units	Total Units	% Change
2007	437	13,407	3%
2006	839	12,970	7%
2005	1,067	12,131	10%
2004	1,491	11,064	16%
2003	938	9,573	11%
2002	748	8,625	9%
2001	2,897	7,887	58%
2000	1,438	4,990	40%

**Analysis of results and challenges:** The decrease in new units from FY06 is partly due to the loss of market share as a result of more advantageous Multi-Family loan terms from other secondary market investors and banks.

Diverse housing needs include individuals of various incomes that cannot afford home ownership and consequently rent. Increasing multi-family units in a tight rental market provides additional options to renters for safe, sanitary, and affordable housing. Multi-family housing is subject to such uncertainties as interest rate fluctuations, the state of the economy, demand, and competitive programs offered by national investors.

## A2: Strategy - Increase and sustain homeownership

**Target #1:** Increase AHFC's market share by 3%

**Measure #1:** Percent change in AHFC's market share

### Market Share

Year	AHFC	% Change
FY 2007	20.5%	13.89%
FY 2006	18.0%	5.88%
FY 2005	17.0%	(42.37)%
FY 2004	29.5%	(22.70)%
FY 2003	38.0%	(10.59)%
FY 2002	42.5%	(12.55)%
FY 2001	48.6%	13.02%
FY 2000	43.0%	30.30

**Analysis of results and challenges:** "Market Share" is a measure of AHFC's success in reaching the portion of the population that is eligible for the niche programs of AHFC. For example: first time-homebuyers, veterans, rural or energy efficient housing and teachers. Increasing market share helps Alaskans attain homeownership that might not otherwise be able to. Increasing market share also increases the corporation's net income.

AHFC is using the prior year's "market share" for the fiscal year as its benchmark. The market share is calculated based on the percentage of loans AHFC has out of the total number loans reported in AHFC's annual survey of Alaskan lenders.

**A3: Strategy - Increase special-needs housing****Target #1:** Increase Senior Housing units by 10%**Measure #1:** Percent change in Senior Housing units**Senior Housing Units**

Year	New Senior Units	Total Senior Units	% Change
FY 2007	48	778	7%
FY 2006	42	730	6%
FY 2005	25	688	4%
FY 2004	64	663	11%
FY 2003	144	599	32%
FY 2002	88	455	24%
FY 2001	24	367	7%

**Analysis of results and challenges:** Seniors are the fastest growing segment of the population. The number of units added each year depends largely on AHFC's annual Capital budget appropriation. The gap between the need and what is developed grows each year. The number of persons with mental and physical disabilities has also been increasing over time. Senior and special needs housing remains a high priority for the Corporation.

**B: Result - Improve the Corporation's strength and ability to increase housing programs and service:****Target #1:** Maintain the rating of "High Performer" on the Public Housing Assessment System (PHAS) score**Measure #1:** PHAS score and rating**PHAS Score**

Year	YTD	Target	Grade
FY 2007	100%	100%	High Performer
FY 2006	77%	100%	Standard Performer
FY 2005	87%	100%	Standard Performer
FY 2004	100%	100%	High Performer
FY 2003	94%	100%	High Performer
FY 2002	92%	100%	High Performer
FY 2001	94%	100%	High Performer

**Analysis of results and challenges:** Analysis of results and challenges: AHFC is using HUD's Public Housing Assessment System (PHAS) rating (with four indicators) as its benchmark. Prior to PHAS, the system was the Public Housing Management Assessment Program (PHMAP) (with eight indicators). The PHAS rating system uses third party assessors with little input by the Public Housing Authorities, while the PHMAP system was calculated by the Public Housing Authorities and verified by the local HUD office.

PHAS indicators and point values are:

- Physical Condition - 30.0 points possible
- Financial Condition - 30.0 points possible
- Management Operations - 30.0 points possible
- Resident Satisfaction - 10.0 points possible

100 total points possible

90-100% = High Performer

60-89% = Standard

0-60% = Troubled

**Target #2:** Maintain AHFC's bond rating

**Measure #2:** Bond ratings

#### Standard & Poor's Bond Rating

Year	YTD	Target
FY 2007	AA	AA
FY 2006	AA	AA
FY 2005	AA	AA
FY 2004	AA	AA
FY 2003	AA	AA
FY 2002	AA-	AA
FY 2001	AA-	AA
FY 2000	AA-	AA

**Analysis of results and challenges:** The Corporation is the largest debt issuer in the State of Alaska. Ratings changes and other market events that affect AHFC will likely impact other issuers within the State as they access capital markets for their financing needs. It is critical for Alaska that AHFC maintain its ratings and favorable market appeal.

### B1: Strategy - Manage finances to maximize AHFC's profits

**Target #1:** Maintain or increase Adjusted Net Income

**Measure #1:** Change in Adjusted Net Income

#### Adjusted Net Income

Year	Annual	Change
2007	\$87,801,500	\$6,388,600
2006	\$81,412,900	(\$3,446,800)
2005	\$84,859,700	\$7,146,200
2004	\$77,713,000	\$13,636,000
2003	\$67,077,000	(\$11,583,000)
2002	\$75,660,000	(\$20,693,000)
2001	\$96,353,000	\$14,551,000
2000	\$81,802,000	\$1,952,000

**Analysis of results and challenges:** AHFC is using the prior year's "Adjusted Net Income" for the fiscal year as its benchmark. The total "Adjusted Net Income" includes Corporate, Federal, and CIP income generated by all AHFC programs. The Corporation's Asset base is comprised mainly of fixed income securities—short term investments and 30 year mortgages. FY2003 and prior "Net Incomes" did not need to be adjusted.

**Target #2:** Maintain or increase Net Assets

**Measure #2:** Change in Net Assets

#### Net Assets

Year	Annual	Change	% Change
FY 2006	\$1,684,472,000	(\$5,560,000)	(0.33)%
FY 2006	\$1,690,032,000	\$6,959,000	0.41%
FY 2005	\$1,683,073,000	(\$23,386,000)	(1.39)%
FY 2004	\$1,706,459,000	(\$31,107,000)	(1.89)%
FY 2003	\$1,737,566,000	(\$28,244,000)	(1.63)%
FY 2002	\$1,765,810,000	(\$7,867,000)	(0.45)%
FY 2001	\$1,773,677,000	\$21,322,000	1.20%
FY 2000	\$1,752,355,000	(\$35,680,000)	(2.04)%

**Analysis of results and challenges:** AHFC is using the prior year's "Net Assets" for the fiscal year as its

benchmark. This is a major indicator of the Corporation's financial strength. During FY03, the Corporation worked with the Administration and the Legislature to pass a bill continuing the Transfer Plan. The modification made through HB256 is allowing the Corporation to begin increasing its net assets because the total transfer to the State is limited to a percentage of its Adjusted Net Income.

## Key Component Challenges

No key component challenges.

## Significant Changes in Results to be Delivered in FY2009

AHFC plans to provide the same level of service as in the preceding fiscal year.

## Major Component Accomplishments in 2007

Alaska Housing Finance Corporation is pleased to report that the Corporation made substantial progress last year in addressing Alaska's evolving housing needs.

The Corporation accomplished its mission by offering Alaskans a menu of mortgage loan programs, many of which have below-market interest rates, designed to help the state accomplish specific policy objectives like:

- A discounted interest rate for an energy efficient home, or
- A no-down payment home loan for teachers and health care professionals.

AHFC administers a number of public housing programs and federal housing-related programs (funded primarily by grants from HUD) that assist seniors, disabled persons, the homeless and low-income families to secure a safe and decent place to live.

The Corporation is involved in a number of public service ventures approved by our board of directors:

- From financing new housing development projects,
- To assisting rural school districts in providing housing to attract teachers to their local villages.
- From conducting free seminars that empower individuals to make informed decisions when buying or selling a home,
- To funding research at University of Alaska – Fairbanks (UAF) to determine the best construction technologies for houses in cold climates.

AHFC is self-sustaining, meaning the Corporation receives no state appropriations from the general fund to operate its business. Revenues earned by the Corporation are re-invested into Alaska communities, primarily through the financing of single-family home mortgages.

The Corporation is ever mindful that changing conditions at the national, state and local community levels can (and often do) impact its business. Employment rates, cost of living, population migrations between rural and urban areas – or into or out-of the state – and the housing market of specific Alaska communities; all have consequences. They require us to remain flexible and ready to quickly adjust programs and procedures.

AHFC's ability to generate the sizable amount of revenue necessary to pay for all the services it provides is linked to the Corporation's ability to issue bonds at low-interest rates, then earn a return on the home mortgages it purchases.

From financing home mortgages to providing rental subsidies to operating apartment complexes for special needs persons, AHFC is getting the job done:

- Invested \$565.7 million to finance mortgages for about 2,808 Alaskan families.
- Provided 1,814 families low-interest rate loans under the "First-Time Home-Buyer" program.
- Provided another 425 Alaskans with low interest rate mortgages under the Rural Loan program.
- Financed no-down payment home loans for the families of 63 teachers and nurses under AHFC's special loan option offered to teachers and nurses in Alaska.
- In addition to these loan programs, AHFC last year invested \$127 million to lower mortgage interest rates for 576 families who either qualified under the low-income family loan program, or who participated in AHFC's energy efficiency home loan program.
- Families are being accommodated in the privately-owned, multi-family housing facilities financed by the

Corporation last year. Some of these multi-family complexes include apartment set-asides specifically for low-income families, the elderly, and for special needs individuals, including those with severe mental disorders.

- More than 4,000 Alaskan families whose income is below 50 percent of the median received vouchers to help defray costs of leasing privately-owned rental units from participating landlords, under AHFC's Housing Choice Voucher Program.
- In additional 6,000 individuals and/or families received help under the Corporation's Homeless Assistance Program, Low-Income Weatherization Program, GOAL Program, or any of a number of other grant programs that address housing requirements for Alaskans who have special needs.
- Rural families are benefiting from grants distributed to Native regional housing authorities and are used to leverage additional dollars in federal funding. The state's contribution is used for water and sewer systems, access roads and other infrastructure; while federal HUD money is being used to build homes.
- About 600 seniors and disabled individuals reside in the 11 senior facilities owned and operated by AHFC (with funding from HUD).
- Another 1,322 families live in our public housing facilities. All are benefiting from the millions of dollars in renovations and utility upgrades that AHFC has undertaken in recent years.
- Alaska Housing Finance Corporation held a number of "rededication" ceremonies this past year to re-open these remodeled units.

Finally, last year AHFC made another substantial contribution of more than \$80 million dollars into the state's budget revenues through cash transfers, financing capital projects and debt servicing. This brings our cumulative contributions to the state well over the \$1.5 billion mark.

## Statutory and Regulatory Authority

### State of Alaska

AS 18.55           Housing, Public Building, Urban Renewal, and Regional Housing Authorities  
AS 18.56           Alaska Housing Finance Corporation

15 AAC 118       Health and Safety  
15 AAC 150       Alaska Housing Finance Corporation  
15 AAC 151       AHFC General Programs  
15 AAC 152       AHFC Rural Housing  
15 AAC 153       AHFC Public Housing  
15 AAC 154       Grant Programs  
15 AAC 155       AHFC Energy Efficiency Programs

19 AAC 69        Energy Efficiency  
19 AAC 80        Housing Assistance Loan Fund  
19 AAC 82        Home Ownership Assistance Program  
19 AAC 83        State-Assisted Rental Housing Construction Program  
19 AAC 85        Senior Citizens Housing Development Fund  
19 AAC 88        Supplemental Housing Development Grants  
19 AAC 89        Senior Housing Revolving Fund

### Code of Federal Regulations

10 CFR 420       State Energy Conservation Plans  
10 CFR 440       Weatherization Assistance for Low-income Persons  
24 CFR 41        Policy and Procedures for the enforcement of standards and requirements for accessibility...  
24 CFR 42        Uniform Relocation Assistance & Real Property Acquisition for federal & federally assisted ...  
24 CFR 91        State & Local Housing Affordability Strategies  
24 CFR 92        HOME Investment Partnerships Program  
24 CFR 219       Flexible Subsidy Program - Capital Improvement Loans  
24 CFR 574       Housing Opportunities for Persons with AIDS  
24 CFR 575       Emergency Shelter Grants  
24 CFR 576       Emergency Shelter Grants: Steward B. McKinney Homeless Assistance Act  
24 CFR 582       Shelter Plus Care Program  
24 CFR 583       Supportive Housing Program

24 CFR 600 Comprehensive Planning Assistance  
24 CFR 850 Housing Development Grants  
24 CFR 880 Section 8 Housing Assistance Payment Program for new construction  
24 CFR 882 Section 8 Housing Assistance Payment Program - existing housing  
24 CFR 886 Section 8 Housing Assistance Payment Program - special allocations  
24 CFR 887 Housing Voucher Program  
24 CFR 889 Grant Programs - Housing & Community Dev., Low- and Moderate-income Housing...  
24 CFR 901 Public Housing Management Assessment Program  
24 CFR 941 Public Housing Development  
24 CFR 961 Drug Abuse, Drug Traffic Control, Grants Programs - Housing & Community Dev...  
24 CFR 963 Public Housing - Contracting with Resident-owned businesses  
24 CFR 964 Tenant Participation & Management in Public Housing  
24 CFR 965 PHA-owned or leased projects - Maintenance & Operation  
24 CFR 968 Comprehensive Grants Program  
24 CFR 970 Public Housing Program - demolition or disposition of public housing projects  
24 CFR 990 Annual Contributions for Operating Subsidy  
45 CFR Subtitle B Family Self-Sufficiency Program

### Contact Information

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### AHFC Operations Component Financial Summary

*All dollars shown in thousands*

	FY2007 Actuals	FY2008 Management Plan	FY2009 Governor
<b>Non-Formula Program:</b>			
<b>Component Expenditures:</b>			
71000 Personal Services	29,438.2	32,283.7	34,889.2
72000 Travel	565.1	690.2	806.3
73000 Services	12,576.7	12,432.2	12,501.4
74000 Commodities	1,365.8	1,775.7	1,960.1
75000 Capital Outlay	100.3	226.5	241.5
77000 Grants, Benefits	213.2	830.0	830.0
78000 Miscellaneous	0.0	0.0	0.0
<b>Expenditure Totals</b>	<b>44,259.3</b>	<b>48,238.3</b>	<b>51,228.5</b>
<b>Funding Sources:</b>			
1002 Federal Receipts	22,846.7	18,739.9	18,751.3
1007 Inter-Agency Receipts	235.6	800.0	800.0
1061 Capital Improvement Project Receipts	831.0	1,871.4	1,871.4
1103 Alaska Housing Finance Corporation Receipts	20,333.8	26,827.0	29,805.8
1108 Statutory Designated Program Receipts	12.2	0.0	0.0
<b>Funding Totals</b>	<b>44,259.3</b>	<b>48,238.3</b>	<b>51,228.5</b>

### Estimated Revenue Collections

Description	Master Revenue Account	FY2007 Actuals	FY2008 Management Plan	FY2009 Governor
<b>Unrestricted Revenues</b>				
Statutory Designated Program Receipts	51063	12.2	0.0	0.0
<b>Unrestricted Total</b>		<b>12.2</b>	<b>0.0</b>	<b>0.0</b>
<b>Restricted Revenues</b>				
Federal Receipts	51010	22,846.7	18,739.9	18,751.3
Interagency Receipts	51015	235.6	800.0	800.0
Capital Improvement Project Receipts	51200	831.0	1,871.4	1,871.4
AK Housing Finance Corporation Receipts	51407	20,333.8	26,827.0	29,805.8
<b>Restricted Total</b>		<b>44,247.1</b>	<b>48,238.3</b>	<b>51,228.5</b>
<b>Total Estimated Revenues</b>		<b>44,259.3</b>	<b>48,238.3</b>	<b>51,228.5</b>

**Summary of Component Budget Changes  
From FY2008 Management Plan to FY2009 Governor**

*All dollars shown in thousands*

	<u>General Funds</u>	<u>Federal Funds</u>	<u>Other Funds</u>	<u>Total Funds</u>
<b>FY2008 Management Plan</b>	<b>0.0</b>	<b>18,739.9</b>	<b>29,498.4</b>	<b>48,238.3</b>
<b>Adjustments which will continue current level of service:</b>				
-Correct Unrealizable Fund Sources for Salary Adjustments: AHFC	0.0	-759.4	759.4	0.0
-FY 09 Bargaining Unit Contract Terms: AHFC	0.0	759.4	1,533.7	2,293.1
<b>Proposed budget increases:</b>				
-Increase Federal Funding for the Project-based Contract Administration Program Expenses	0.0	11.4	0.0	11.4
-Increase Corporate Funding for Scheduled PC & Printer Replacement	0.0	0.0	180.0	180.0
-Increase Corporate Funding for Anticipated Business Activity Expenditures	0.0	0.0	505.7	505.7
<b>FY2009 Governor</b>	<b>0.0</b>	<b>18,751.3</b>	<b>32,477.2</b>	<b>51,228.5</b>

### AHFC Operations Personal Services Information

Authorized Positions		Personal Services Costs		
	<u>FY2008</u>			
	<u>Management</u>	<u>FY2009</u>		
	<u>Plan</u>	<u>Governor</u>		
Full-time	323	323	Annual Salaries	20,901,043
Part-time	35	35	COLA	2,181,347
Nonpermanent	14	14	Premium Pay	128,250
			Annual Benefits	13,507,746
			<i>Less 4.98% Vacancy Factor</i>	(1,829,186)
			Lump Sum Premium Pay	0
<b>Totals</b>	<b>372</b>	<b>372</b>	<b>Total Personal Services</b>	<b>34,889,200</b>

### Position Classification Summary

Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total
Accountant I	3	0	0	0	3
Accountant II	5	0	0	0	5
Accountant III	1	0	0	0	1
Accountant IV	1	0	0	0	1
Accounting Assistant II	5	0	0	0	5
Accounting Assistant III	2	0	0	0	2
Accounting Svcs Supervisor	1	0	0	0	1
Admin Assistant II/Courier	2	0	0	0	2
Admin Assistant II/Dispatch	2	0	0	0	2
Admin Assistant II/Reception	2	0	0	0	2
Admin Assistant III/Courier	1	0	0	0	1
Administrative Assistant II	1	0	0	0	1
Administrative Assistant III	8	0	0	0	8
Administrative Assistant IV	1	0	0	0	1
Area Coordinator	1	1	1	0	3
Asset Management Spec I	2	0	0	0	2
Asset Management Spec II	1	0	0	0	1
Asset Servicing Specialist III	2	0	0	0	2
Asset Supervisor I	0	0	0	6	6
Asset Supervisor II	4	1	1	3	9
Asset Technician	2	1	1	2	6
Audit Specialist II	1	0	0	0	1
Budget Assistant II	2	0	0	0	2
Budget Specialist I	1	0	0	0	1
Budget Specialist II	2	0	0	0	2
Communication Spclst II	1	0	0	0	1
Compliance Specialist I	1	0	0	0	1
Compliance Specialist II	2	0	0	0	2
Computer Operations Supervisor	1	0	0	0	1
Construction Inspector	2	0	0	2	4
Contract Administrator Spclst	1	0	0	0	1
Controller	1	0	0	0	1
Coordinator, Admin Support	1	0	0	0	1
Coordinator, Construction	6	0	0	0	6
Coordinator, Program Support	1	0	0	0	1
Coordinator, Servicing	3	0	0	0	3
Custodian	5	1	1	1	8
Database Administrator	1	0	0	0	1

## Position Classification Summary

Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total
Dep Executive Director	1	0	0	0	1
Director, Admin Services	1	0	0	0	1
Director, Budget	1	0	0	0	1
Director, Construction	1	0	0	0	1
Director, Finance	1	0	0	0	1
Director, Gov Rel & Public Aff	1	0	0	0	1
Director, Housing Operations	1	0	0	0	1
Director, Human Resources	1	0	0	0	1
Director, Information Systems	1	0	0	0	1
Director, Internal Audit	1	0	0	0	1
Director, Mortgage Operations	1	0	0	0	1
Director, Planning/Prog Dev	1	0	0	0	1
Director, Public Housing	1	0	0	0	1
Director, Research/Rural D	1	0	0	0	1
Documentation Specialist	1	0	0	0	1
Energy Prgm Grant Admin	1	0	0	0	1
Energy Specialist II	3	0	0	0	3
Executive Assistant	1	0	0	0	1
Executive Director/CEO	1	0	0	0	1
FIC Program Supervisor	1	0	0	0	1
Financial Analyst II	1	0	0	0	1
Financial Assistant II	1	0	0	0	1
Gateway Center Administrator	1	0	0	0	1
Grant Administrator II	3	0	0	0	3
Grant Specialist	1	0	0	0	1
Housing Admin Specialist I	3	0	0	0	3
Housing Assistant II	7	0	0	1	8
Housing Assistant III	2	1	0	0	3
Housing Managemnt Spec I	3	0	0	0	3
Housing Program Admin Sup	1	0	0	0	1
Housing Program Spclst I	0	3	1	2	6
Housing Program Spclst II	14	2	3	4	23
Housing Program Spclst III	1	0	0	1	2
Housing Program Spclst IV	0	0	0	1	1
Housing Relations Specialist	1	0	0	0	1
Housing Relations Supervisor	1	0	0	0	1
Human Resources Technician	1	0	0	0	1
Laborer	17	5	4	15	41
Lead Mechanic	4	1	1	1	7
Lead Mechanic/Prev Maint	1	0	0	0	1
Lead Senior Sys Analyst	1	0	0	0	1
Loan Underwriter I	1	0	0	0	1
Loan Underwriter II	2	0	0	0	2
Maintenance Mechanic	12	3	3	11	29
Management Specialist I	4	0	0	0	4
Management Specialist III	2	0	0	0	2
Manager, Admin Services	1	0	0	0	1
Manager, Budget	1	0	0	0	1
Manager, Construction	1	0	0	0	1
Manager, Contract Admin	1	0	0	0	1
Manager, Corporate Marketing	1	0	0	0	1
Manager, Financial Acct	3	0	0	0	3
Manager, IS Network Support	1	0	0	0	1
Manager, Personnel/Benefits	1	0	0	0	1
Manager, Personnel/Labor Rel R	1	0	0	0	1

Position Classification Summary						
Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total	
Manager, Procurement	1	0	0	0	1	
Manager, Prog & Policy Dev	1	0	0	0	1	
Manager, Servicing	1	0	0	0	1	
Manager, Supplemental Hsg	1	0	0	0	1	
Manager, Supply-Logistics	1	0	0	0	1	
Manager, System Operations	1	0	0	0	1	
Microsystems Specialist I	1	0	0	0	1	
Microsystems Specialist II	1	0	0	0	1	
Mortgage Admin Assistant III	2	0	0	0	2	
Mortgage Admin Technician	1	0	0	0	1	
Mortgage Assistant II	1	0	0	0	1	
Mortgage Operations Spec	1	0	0	0	1	
Mortgage Outreach Spec II	2	0	0	0	2	
Mortgage Specialist	1	0	0	0	1	
Multi-family Underwriter I	1	0	0	0	1	
Multi-family Underwriter II	1	0	0	0	1	
Multi-family Underwriter Supvr	1	0	0	0	1	
Network Administrator I	1	0	0	0	1	
Network Administrator II	1	0	0	0	1	
Officer, Audit	1	0	0	0	1	
Officer, Compliance	1	0	0	0	1	
Officer, Corp Communicatns	1	0	0	0	1	
Officer, Financial Reporting	1	0	0	0	1	
Officer, Grants	1	0	0	0	1	
Officer, Housing Relations	1	0	0	0	1	
Officer, IS Development	1	0	0	0	1	
Officer, Network Support	1	0	0	0	1	
Officer, Planning	1	0	0	0	1	
Officer, Procurement	1	0	0	0	1	
Officer, Research & Rural Dev	1	0	0	0	1	
Officer, Residential Lending	1	0	0	0	1	
Officer, Servicing	1	0	0	0	1	
Payroll Supervisor	1	0	0	0	1	
Planner I	5	0	0	0	5	
Planning Assistant II	1	0	0	0	1	
Procurement Specialist II	1	0	0	0	1	
Procurement Specialist III	4	0	0	0	4	
Program Administrator-Res Svcs	1	0	0	0	1	
Projects Coordinator	1	0	0	0	1	
Property Compliance Specialist	1	0	0	0	1	
Public Affairs - Spec Asst	1	0	0	0	1	
Risk Management Spec I	1	0	0	0	1	
Risk Management Spec II	3	0	0	0	3	
Rural Development Spec	0	1	0	0	1	
Senior Area Coordinator	1	0	0	0	1	
Senior Finance Officer	2	0	0	0	2	
Senior System Administrator	1	0	0	0	1	
Senior System Analyst	3	0	0	0	3	
Servicing Specialist II	2	0	0	0	2	
Servicing Specialist III	1	0	0	0	1	
Special Asst/Community Svcs	1	0	0	0	1	
Special Asst/Public Hsg Dir	1	0	0	0	1	
Special Asst/Research & Rural	2	0	0	0	2	
Special Property Manager	0	0	0	1	1	
Student Hire	7	2	3	2	14	

**Position Classification Summary**

<b>Job Class Title</b>	<b>Anchorage</b>	<b>Fairbanks</b>	<b>Juneau</b>	<b>Others</b>	<b>Total</b>
System Administrator	1	0	0	0	1
System Operator II	1	0	0	0	1
System Programmer Analyst II	3	0	0	0	3
Webmaster, Communications	1	0	0	0	1
<b>Totals</b>	<b>278</b>	<b>22</b>	<b>19</b>	<b>53</b>	<b>372</b>