

# **State of Alaska FY2007 Governor's Operating Budget**

## **Department of Military and Veterans Affairs National Guard Military Headquarters Component Budget Summary**

## Component: National Guard Military Headquarters

### Contribution to Department's Mission

#### Headquarters:

At the direction of the President of the United States and the Governor of Alaska, the mission of the Alaska National Guard Military Headquarters is to provide mission ready forces to the federal government and the citizens of Alaska by providing military support of the Air National Guard and Army National Guard to civil authorities during natural disasters or emergencies.

#### Alaska Air National Guard:

To provide mission ready forces to the Federal government and protect the public safety of the citizens of Alaska by providing military support to civil authorities during natural disasters and other emergencies and provide service and support to the local communities in which we work and live.

#### Alaska Army National Guard:

To organize, man, equip and train quality units to conduct tactical operations and stability support operations in support of worldwide U.S. Army requirements and State of Alaska emergency missions.

### Core Services

The Alaska National Guard has made significant strides toward becoming a more effective force. Although each respective arm of the Alaska National Guard has their unique mission, both Directors of the Alaska National Guard Military Headquarters directs resources used for joint operations.

#### Joint Forces Headquarters:

- Joint Leadership
- Prevent acts of terrorism against people and infrastructure
- Ensure that Air and Army Guard units are trained and ready to perform their state mission of disaster assistance
- Search and Rescue
- Manage the Alaska Guard education program
- Maintain peace, order and public protection during natural disasters
- Facility management and construction
- Community affairs projects and participation in local programs that improve the quality of life, civic pride and cultural identity

#### Air Guard:

- Support national security objectives
- Protect life and property
- Preserve peace, order and public safety
- Participate in local, state and national programs that add value to America

#### Army Guard:

- Conduct Security Operations
- Conduct Stability Support Operations
- Provide Military Support to Civil Authorities

#### Facility Maintenance (Air Guard and Army Guard):

The services we provide are outlined on the Master Cooperative Agreement (MCA) between the National Guard Bureau and the State of Alaska. The Facilities Management component of each respective service provides: construction, maintenance, repair and operational services to support the Alaska National Guard in performing their mission. Energy conservation measures and required environmental compliance laws are key factors considered in facility planning. Long range planning enables the Alaska National Guard to meet the State and Federal missions and Department of Defense goals. These include but are not limited to normal maintenance and repair of physical facilities including:

buildings, structures, airfield pavements, roads, walks and storage areas, improved grounds, storm drainage, insect and rodent control, snow removal, grass and weed cutting, utility and sewage systems, gas, steam, heating, refrigeration, air conditioning, ventilation, and liquid fuel storage and dispensing systems.

**Alaska State Defense Force:**

- Maintain a prepared and trained military police unit as a mobilized force multiplier which is available to the state, department and other agencies
- Prevent acts of terrorism against people and infrastructure
- Maintain peace, order and public protection during natural disasters and homeland security events

**Alaska Naval Militia:**

- Provide emergency and disaster response

End Results	Strategies to Achieve Results
<p><b>A: Ability to protect infrastructure &amp; citizens of the U.S. and Alaska is improved.</b></p>	<p><b>A1: Meet or exceed National Guard Bureau end strength target</b></p> <p><u>Target #1:</u> 1850 Army Guardsmen assigned <u>Measure #1:</u> # of assigned personnel</p> <p><u>Target #2:</u> 2150 Air Guardsmen assigned <u>Measure #2:</u> # of assigned personnel</p> <p><u>Target #3:</u> To maintain a Training Measure of T-3 <u>Measure #3:</u> Quarterly Unit Status Report</p> <p><b>A2: Retain National Guard Bureau strength target</b></p> <p><u>Target #1:</u> &gt; 83% of assigned personnel <u>Measure #1:</u> Percent of assigned personnel</p>

Major Activities to Advance Strategies	
<ul style="list-style-type: none"> <li>• Air Guard - Search and Rescue</li> <li>• Air Guard - Identify and exploit new mission areas</li> <li>• Air Guard - Pursue cooperative partnerships with other Air National Guard units</li> <li>• Air Guard - State partnership with Mongolia</li> <li>• Air Guard - Create a joint aerospace defense organization</li> <li>• Air Guard - Research and pursue new weapons systems</li> <li>• Army Guard - Establish and Sustain Partnership</li> <li>• Army Guard - Conduct Partnership Awareness Outreach</li> <li>• Army Guard - Obtain 35% design documentation for all construction projects</li> <li>• Army Guard - Establish Operational Needs Statement for new Aircraft</li> <li>• Army Guard - Establish MOUs/MOAs with new IBCT Partner States</li> <li>• Army Guard - Resource new deployment missions</li> <li>• Army Guard - Establish new stations (villages) for IBCT manning</li> <li>• Army Guard - Resource Management Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Joint Forces - Test and evaluate new aircraft</li> <li>• Joint Forces - Military Construction (MILCON) Management</li> <li>• Joint Forces - Develop program to retain airmen/soldiers</li> <li>• Joint Forces - Conduct recruiting campaigns including High School visits</li> <li>• Joint Forces - Participate in special events/projects</li> <li>• Joint Forces - Facility Maintenance IAW the Master Cooperative Agreement</li> <li>• Joint Forces - Energy Reduction to Aging Guard Facilities</li> <li>• Joint Forces - Lease and Contract Management</li> <li>• ASDF - Conduct annual audits</li> <li>• ASDF - Conduct quality check surveys</li> <li>• ASDF - Survey training attendance</li> <li>• ASDF - Conduct on-going recruitment of prior police officers</li> <li>• ASDF - Conduct annual evaluation and assessments of constabulary force</li> <li>• ASDF - Conduct Assessment of Practice Mobilization</li> <li>• ASDF - Conduct Actual Assessment of Mobilization</li> </ul>

**Major Activities to Advance Strategies**

- Joint Forces - Develop aircraft procurement initiatives

**FY2007 Resources Allocated to Achieve Results**

**FY2007 Component Budget: \$837,100**

**Personnel:**

Full time	3
Part time	0
<b>Total</b>	<b>3</b>

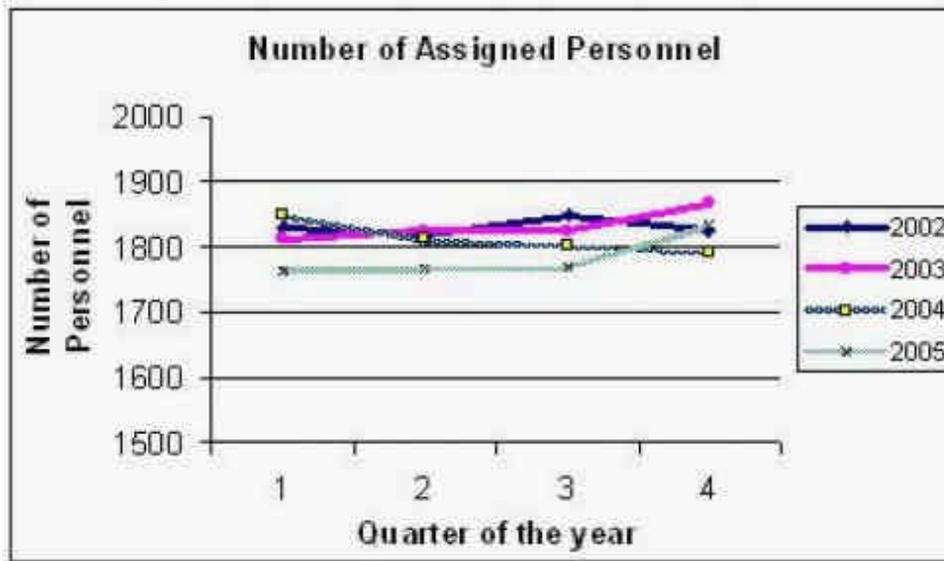
**Performance Measure Detail**

**A: Result - Ability to protect infrastructure & citizens of the U.S. and Alaska is improved.**

**A1: Strategy - Meet or exceed National Guard Bureau end strength target**

**Target #1:** 1850 Army Guardsmen assigned

**Measure #1:** # of assigned personnel



**Number & Percent of Federally Authorized Army Guard Strength**

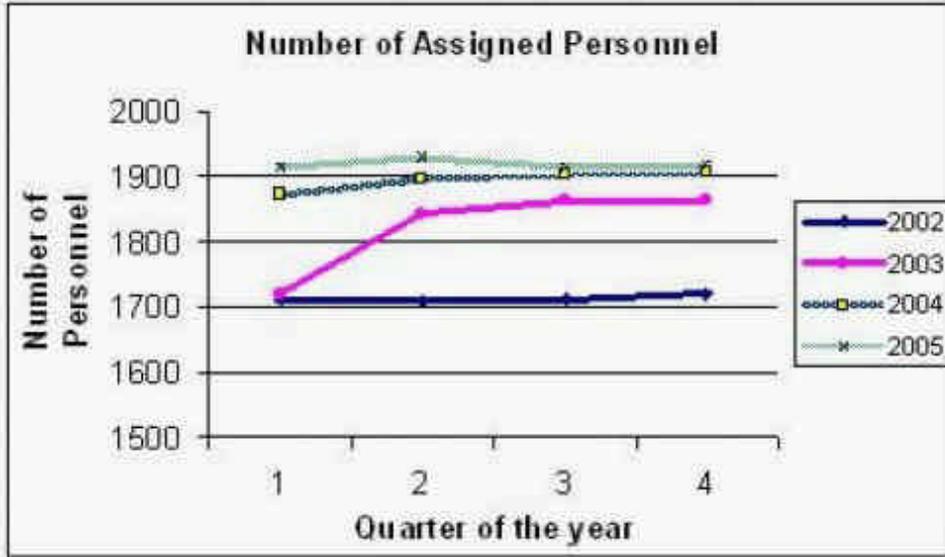
Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	1830	1817	1847	1823	84%
2003	1811	1823	1823	1868	87%
2004	1850	1812	1804	1790	83%
2005	1764	1767	1770	1834	83%
2006	2246	0	0	0	2246

**Analysis of results and challenges:** The Alaska Army National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. Progress from FY2002 to FY2005 reflects actual numbers of assigned personnel. In FY2005, National Guard Bureau authorized strength is 2155 with an assignment

target of 1850 equaling 85% of authorized.

**Target #2:** 2150 Air Guardsmen assigned

**Measure #2:** # of assigned personnel



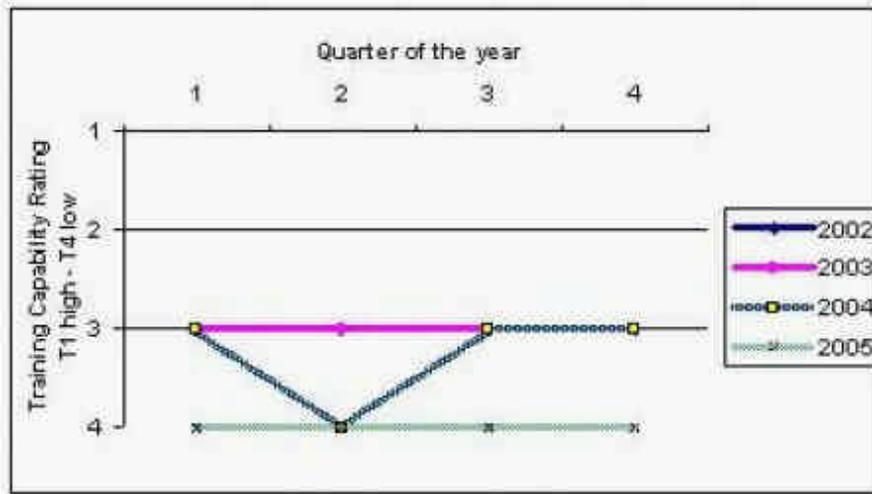
**Number & Percent of Federally Authorized Air Guard Strength**

Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	1711	1708	1713	1720	91%
2003	1720	1841	1864	1863	89%
2004	1874	1898	1902	1907	88%
2005	1916	1930	1914	1919	90%
2006	1922	0	0	0	1922

**Analysis of results and challenges:** The Alaska Air National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. Progress from FY2002 to FY2005 reflects actual number of assigned personnel. In FY2005, National Guard Bureau authorized strength is 2245. Alaska's internal assigned target is 2150 equaling 97% of National Guard Bureau authorized. The national assigned strength standard is 88%.

**Target #3:** To maintain a Training Measure of T-3

**Measure #3:** Quarterly Unit Status Report



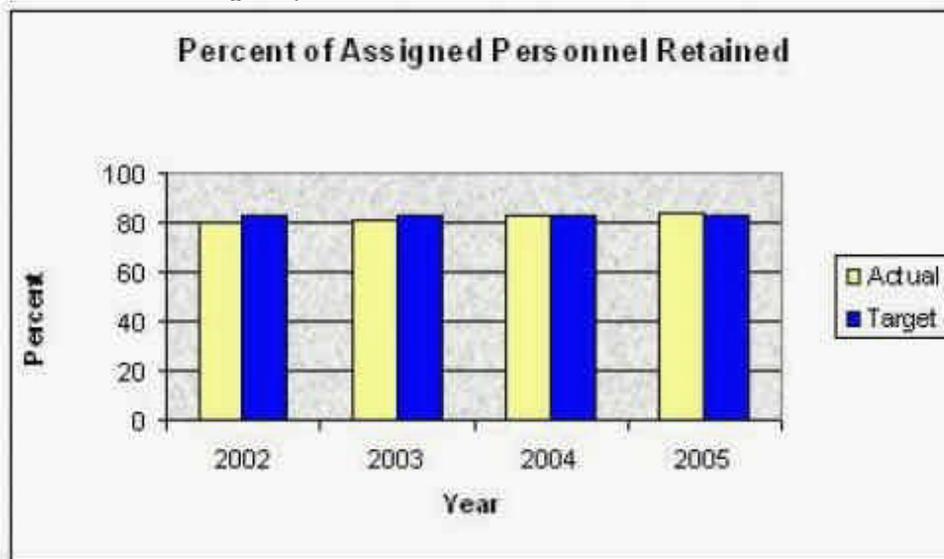
**Training Capability Rating**

Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4
2002	3	3	3	3
2003	3	3	3	3
2004	3	4	3	3
2005	4	4	4	4
2006	4	0	0	0

**Analysis of results and challenges:** The Alaska Army Guard analyzes and evaluates the training proficiency of soldiers and units. A key data contributor for this measure is the unit status report and training evaluations (T-1 represents best trained, T-4 represents the need for additional training). Deployed soldiers have reduced Unit capabilities from T-3 to T-4.

**A2: Strategy - Retain National Guard Bureau strength target**

**Target #1:** > 83% of assigned personnel  
**Measure #1:** Percent of assigned personnel



**Percent of Assigned Personnel**

Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	YTD Total
2002	0	0	0	0	80%
2003	0 0%	0 0%	0 0%	0 0%	82%
2004	0 0%	0 0%	0 0%	0 0%	83%
2005	82.76 0%	83.57 0%	83.90 0%	84 0%	84%
2006	83.96 +1.45%	0 -100.00%	0 -100.00%	0 -100.00%	83.96%

**Analysis of results and challenges:** Recruiting and Retention personnel work closely with soldiers and commanders to establish training and retention programs that seek to improve retention. The key data contributor to this increase is the data obtained from NGB.

**Key Component Challenges****Rising Fuel Costs:**

If inflation rates are not supplemented with budgetary increases, we will be unable to maintain the current level of service to Army and Air National Guard facilities. This will result in accelerated deterioration of the facilities. This requested increase will assist the department in maintaining existing National Guard infrastructure assets. If not funded, the department will close some facilities in order to adequately fund higher mission essential structures. An FY2006 supplemental has been requested for both Army and Air Guard facilities for these rising operational expenses. These additional funds will maintain status quo operations on existing infrastructure and is directly related to the Department's #1 End Result of Strengthening the AK National Guard's infrastructure, preparedness and response capabilities for the protection of Alaska's citizens. Fewer operational facilities will weaken the overall departmental mission of providing mission capable military forces.

**Recruitment and Retention:**

Placing adequate resources in strategic geographic locations for maximum effect is our goal. On-going need exists for increasing the adult education levels within rural Alaska. We are continuing to coordinate with post secondary institutions, rural branches of the University of Alaska and adult basic education programs to develop partnerships for current and future potential members of the AKARNG.

**Family Assistance**

The Alaska National Guard has 580 members deployed outside the State and this number is expected to increase to approximately 800 before the end of 2006. Many of these deployments are for extended periods of time with most ranging from 12-18 months placing additional stresses on guard families.

**Deferred Maintenance (Air Guard and Army Guard):**

Continuing efforts to reduce outstanding facilities maintenance projects (deferred maintenance). Maintenance and repair projects are considered deferred after one year without repair. The State goal is to reduce deferred maintenance by 5% each year. However, with facilities aging and deferred maintenance growing at 6% each year, the current level of 5% is inadequate. The key issue facing this component is the \$16,200,000 backlog of deferred maintenance, and scheduled renewal and replacement requirements. This is complicated by the length of time required to obtain additional federal funding and the federal budget constraints for new construction. As a result, facilities are not replaced and become expensive to operate and maintain.

**Military Construction (MILCON):**

Recognizing the importance MILCON brings to the State of Alaska through increased infrastructure assets and on-going construction and renewal and replacement of facilities is a high priority. The Bethel National Guard Readiness Center is currently in the design phase to replace the existing undersized and outdated facility. Construction of a new facility is necessary to meet the minimum requirements established by National Guard Bureau (NGB). NGB requires 25% matching funds for construction and 100% state funding for building site work.

**Army National Guard:**

As the AKARNG processes soldiers through mobilizations, we are discovering shortfalls in individual mobilization

readiness issues. These shortfalls include dental and medical readiness, training readiness and family readiness. This is a high priority at the national level and many programs and plans are or have been implemented in order to resolve the medical and dental issues prior to mobilization (i.e. Reserve Component medical and dental insurance). One of the most significant improvements is aimed at assisting the soldier's family with highly focused and proactive family readiness programs.

**Air National Guard:**

In addition to recruitment, retention and deferred maintenance issues, the Air National Guard is challenged to refine relevant capabilities and identify, evaluate and acquire new capabilities that are of value to the State of Alaska. This includes fully manning the 213 Space Warning Squadron; creating new military, cultural and economic exchange opportunities between Alaska and its Pacific neighbors; establish and execute a State Partnership with Mongolia that fosters mutual interest; research and pursue modern weapons systems that are compatible with our current mission capabilities and will broaden our mission areas.

**Significant Changes in Results to be Delivered in FY2007**

**Increased National Guard Deployment**

The Alaska National Guard has 580 members deployed outside the State and this number is expected to increase to approximately 800 before the end of 2006. This trend will continue into FY 2007. Many of these deployments are for extended periods of time with most ranging from 12-18 months placing additional stresses on guard families.

**Family Assistance Center Grant Program**

An additional \$58,600 in grant authorization is requested in FY2007. This funding will bring the program to a total of \$150,000 annually for 5 family assistance centers. This was a new grant program in the FY2006 budget. Currently, in excess of over 500 Alaska guardsmen are deployed throughout the world theatre. An additional 500 are expected to be deployed through FY2007 resulting in a 100% increase in deployments. These funds will be used to provide direct assistance to immediate Alaskan family members. This funding increase promotes the End Result of strengthening the Alaska National Guard and relates directly to the recruitment and retention strategy by assisting National Guard families. This will increase direct assistance funding by 64% to families.

**Enhanced Recruitment and Retention Efforts**

Placing adequate resources in strategic geographic locations for maximum effect is our goal. The Alaska Army National Guard (AKARNG) is in the process of developing partnerships and programs to develop and increase basic adult education levels within rural Alaska. We are coordinating with post secondary institutions, rural branches of the University of Alaska and adult basic education programs to develop partnerships for current and future potential members of the AKARNG. Additionally, the drug demand reduction program provides significant resources and programs aimed at improving the quality of life and education opportunities for soldiers in rural Alaska. An additional \$25,000 in general funds is requested for the National Guard Benefits RDU, Educational Benefits component for maintaining current levels of college credit hours due to the annual increase in tuition expenses.

**Warrior Magazine Distribution**

This is a new initiative in FY2007. The department is requesting \$30,000 in general funds to cover the cost of quarterly distribution of the "Warrior Magazine" to 4,000 Alaska National Guardsmen and their families in all deployed locations, their family assistance center locations and recruiting offices. The Warrior Magazine is produced at no cost to the State of Alaska and distribution has been challenging now that guardsmen are deployed throughout the world theatre on Title 10 missions. This funding increase promotes the End Result of strengthening the AK National Guard through enhanced recruitment and retention. This periodical promotes pride and awareness of our soldier's activities. It is expected that continual awareness and acknowledgment of these soldiers contributions to Alaska's citizens could potentially increase recruitment by 5% annually.

**Alaska Army National Guard**

- The Facilities Maintenance Office is pursuing additional maintenance services from rural Alaskan Contractors whenever practicable.
- The Bethel Readiness Center design is completed and land has been secured from the City of Bethel on which to build a new \$24M AKARNG Readiness Center. Initial site preparation work was completed in the summer of 2005 with construction beginning in the spring of 2007 given federal funding approval. The old Readiness Center will be turned over to the City of Bethel to meet existing city requirements once the new Readiness Center is completed.
- Continue to upgrade the Bryant Army Guard Heliport for recognition as an airfield.

- As part of a national transformation, the AKARNG 207th Infantry Group (Scout) will transform into a new Infantry Brigade Combat Team with force structure partnerships forged with other states/territories. When completed, the 207th Infantry Group (Scout) will become the 207th Infantry Brigade Combat Team (Scout) and will mirror United States Army and Army National Guard Infantry force structure. The effective date (E-date) for affecting the transformation is 1 September 2008. The unit will transform provisionally on 1 September 2007.

#### **Alaska Air National Guard**

- In May of 2006, the 213<sup>th</sup> Space Warning Squadron will "stand up" at Clear Air Force Station. This unit follows Alaska's rich tradition of space involvement. The new squadron, now in its third year of transition from the Air Force, provides ballistic missile attack warning for North America.
- As a result of BRAC recommendations, Kulis Air National Guard Base will close and all personnel and aircraft stationed there will move across town to Elmendorf Air Force Base.
- The 168<sup>th</sup> Air Refueling Wing continues to modernize its fleet of 40-year-old KC-135R aircraft. These venerable workhorses received brake and avionics upgrades that will carry the KC-135R into 21<sup>st</sup> Century.
- Expand efforts to market the Alaska Air National Guard within Alaskan communities. Seek new incentives that appeal to all citizens of Alaska.
- Continue to reduce energy expenditures and maximize utility cost savings by applying federal mandated energy efficiency measures by incorporating energy-efficient design practices. Evaluate new energy-saving modifications for cost-effectiveness prior to implementation.

### **Major Component Accomplishments in 2005**

#### **National Guard Military Headquarters**

##### **Current Alaska National Guard Deployments:**

##### **Iraq - 360 National Guardsmen**

- Alpha Company, with more than 130 Soldiers of the 3rd Battalion, 297th Infantry of the Alaska Army National Guard are serving in Iraq. They are assigned with the 29th Infantry Brigade in and around the Baghdad area. They are due to begin their rotation home in early 2006.
- Bravo Company, with nearly 100 Soldiers of the 1/207th Aviation Regiment, is an Air Assault unit assigned in Iraq. They have 10 UH-60L Blackhawk helicopters. Many of these Soldiers are from Eagle River, the Mat-Su, Anchorage, Nome, Bethel and Juneau.
- More than 70 Soldiers of Headquarters & Headquarters Company, 1st Battalion, 297th Infantry are enroute to southern Iraq. These Soldiers are primarily from Nome, and also both the Fairbanks and Southcentral regions.
- Two Soldiers are uniquely assigned as liaisons with the Mongolian Battalion, for a one year tour, in Iraq. They are from Southcentral.
- The Alaska Air National Guard's 176th Civil Engineer Squadron is currently assigned in northern Iraq. Approximately 55 Airmen are assigned in construction crews to build facilities and infrastructure for Coalition Forces. The majority of the unit members come from the Mat-Su and Anchorage areas.

##### **Kuwait - 35 Alaska National Guardsmen**

- Echo Company of the 1/207th Aviation Regiment is assigned in Kuwait with mission responsibilities that require them to fly into and out of Iraq on a daily basis. They fly five C-23B+ Sherpa fixed wing aircraft. These soldiers are primarily from Southcentral Alaska, including Anchorage, the Kenai and the Mat-Su.

##### **Afghanistan - 35 Alaska National Guardsmen**

- Ten Soldiers from the Alaska Army National Guard's 117th Mobile Public Affairs Detachment are currently assigned in support of operations in Afghanistan. They come from Fairbanks, the Mat-Su and Anchorage. They are expected to return in the May '06 timeframe.
- About two dozen other Alaska Army National Guard Soldiers are currently deployed to Afghanistan assisting with training the Afghan National Army and other taskings as well. They normally reside in Southcentral and the Interior.
- There about 15 members of the Alaska Air National Guard assigned in Afghanistan at present. This number includes Pararescuemen and aircrew members from the 210th and 212th Rescue Squadrons in Afghanistan. They have also been detailed down into Pakistan to assist with relief efforts.

##### **Horn of Africa - 55 Alaska National Guardsmen**

- Nearly 55 members of the Alaska Air National Guard are assigned to support operations in the Horn of Africa through the balance of 2006. This includes Pararescuemen and aircrew members from the 210th and 211th Rescue Squadrons. These Airmen and their families live in the Mat-Su, Eagle River and Anchorage.

##### **Hurricane Clean-Up (at New Orleans) - 14 Alaska National Guardsmen**

- In the aftermath of Hurricanes' Katrina and Rita, about three quarters of the Alaska National Guard's 103rd Civil Support Team are deployed to the New Orleans area to assist the New Orleans Fire Department and emergency managers with the clean-up of the city. Their mission is to specifically find and identify hazardous materials and ensure they're properly disposed of in an appropriate manner. These Soldiers and Airmen normally reside in Girdwood, Anchorage and the Mat-Su.

**On the Home Front - 375 Alaska National Guardsmen**

- Nearly 150 Alaska Army National Guard Soldiers support the operational and security missions of the Missile Defense Program at Fort Greely. The majority of family members are living on the Fort. The majority of Soldiers are from the Interior and the Mat-Su.
- More than 90 Airmen are assigned to operate the Space Surveillance mission at Clear Air Force Station. This tasking is relatively new to the Alaska Air National Guard. Where the base had been considered as a 'remote' assignment with the active duty Air Force previously, the Air Guard is developing it into an accompanied family tour. Families are primarily located in Anderson or Nenana.
- About 150 Airmen are presently assigned to support the Regional Air Operations Center at Elmendorf AFB. Of that number, 125 are fulltime operations team and the remainder serve as traditional Guardmembers. The overwhelming majority live in the Eagle River, Mat-Su and Anchorage areas.

**Other places - 50 Alaska National Guardsmen**

- At any given moment in time, the Alaska National Guard has approximately four dozen or so Airmen and Soldiers working on special assignments or projects related to the War on Terrorism. Their locations vary, from across the lower-48 to the Pacific Rim and Europe. Additional detail is provided below for both Army and Air.

**Alaska Army Guard:**

The Alaska Army National Guard (AKARNG) has supported the Global War on Terrorism (GWOT) with 301 pieces of equipment to 28 separate units deploying. We have activated 311 personnel in Title 10 status in support of a variety of deployed units to include deployments in Operation Iraqi Freedom, United States Forces Korea, European Command, MFO Sinai, Ground Missile Defense and Operation Enduring Freedom.

Successful activations in 2005 include 218 personnel currently supporting Operation Iraqi Freedom including aviation personnel from 1-207th Aviation and A Company 3/297 Infantry, 19 personnel supporting Operation Enduring Freedom in Afghanistan including the 117th Pacific Affairs Detachment and an additional 70 personnel from 1/297th awaiting travel to theater.

The AKARNG Environment Section received the Environmental Stewardship Award presented to the best Guard environmental program in the nation. The coveted award ranks the environmental programs of all fifty-four states and territories using criteria that included conservation, resource and compliance programs. During the past year, over 25 tons of waste was removed from 26 sites and spill response training was provided to 20 locations. Fifty (50) tons of contaminated soil was removed from 4 village sites. Forty-seven (47) remote villages were visited for compliance assistance, inspection and waste inventory. No EPA "Notices of Violation" were received in this reporting period.

**Alaska Air Guard:**

Throughout the year, Alaska Air Guard (AKANG) members were busy saving and protecting Alaskans while simultaneously serving in both combat and non-combat roles abroad and in the United States. The 1,923 Alaskans assigned to the Air National Guard spent a busy year showing how effective their training was during multiple missions and deployments. The scope of missions performed by the Alaska Air National Guard's two flying wings span the battlespace spectrum from down and dirty combat search and rescue through high-flying strategic air refueling to the ever-vigilant watch of the nether reaches of space for signs of enemy attack.

The 168<sup>th</sup> Medical Group received an Excellent rating on its Health Services Inspection; the 176<sup>th</sup> Wing received satisfactory marks on a Pacific Air Force Unit Compliance Inspection. The Unit Compliance Inspection is a document-by-document inspection of every program in an organization. In addition, all flying units were inspected by the Pacific Air Force's Standardization and Evaluation team to assess flying training and readiness. Every unit passed this rigorous inspection with flying colors.

The Alaska Air National Guard participated in Northern Edge. Northern Edge was a showcase exercise that brought forces from all military components together. Northern Edge was the first homeland defense exercise in the nation. In addition to the usual military participants, civil disaster response agencies from the federal to the municipal level responded to simulated natural disasters and terrorist attacks. The 176<sup>th</sup> Wing also hosted Arctic SAREX, an annual multi-national search and rescue exercise. Combat search and rescue teams from Alaska, Canada and Russia

convened in Fairbanks for a week of joint rescue scenarios.

In another ground-breaking training exercise, 40 members of the 176<sup>th</sup> Medical Group spent two weeks on the sands of the Gobi Desert, Mongolia, providing basic health, dental, and optometry services to thousands of Mongolian villagers.

This year, the Rescue Coordination Center directed 200 rescue missions using aviation assets from the Air National Guard, the Army National Guard, the Civil Air Patrol, and State Troopers. Seventy-four lives were saved during missions that totaled over 800 flying hours. Of these missions, the Alaska Air National Guard flew a total of 61 citizens, saving 52 lives and assisting in the rescue of 9 other Alaskans.

In addition to performing day-to-day rescue in Alaska, the intrepid aviators of the 210<sup>th</sup>, 212<sup>th</sup> Rescue Squadrons and the 144<sup>th</sup> Airlift Squadron combined efforts to save an entire village. During a violent winter storm, the village of Kaktovik lost power and water. Municipal heavy equipment froze and the runway and roads were buried in snow. Three hundred residents collected in the few public buildings that had independent power supplies. Helicopters from the 210<sup>th</sup> Rescue Squadron delivered generator and power line repair personnel to the town, braving white out conditions and gale force winds. After power was restored, Kaktovik cleared the runway and the C-130's from the 212<sup>th</sup> Rescue Squadron and the 144<sup>th</sup> Airlift squadron began delivering relief supplies.

Alaskans directed tsunami relief efforts in the Far East and rescued Hurricane Katrina survivors in New Orleans. Over 20 Pararescue Jumpers, Chaplains, Public Affairs Officers and aircrew supported both Katrina and Rita hurricanes.

Security forces members from both wings supported operations in Talil, Iraq. Civil Engineers worked in Tikrit. Rescue aviators and pararescue jumpers operated in Afghanistan. Airlift crews flew in Japan and the Far East. Air Refueling crews operated in Europe and the Pacific Ocean. Cargo loaders worked in the lower 48 states and Iraq. In total, over 400 Alaska Air Guard members deployed in combat or combat support missions throughout the year.

#### **Space and Missile Defense:**

All operational training and logistical requirements were fully met. Recruitment, training and movement of an additional 95 soldiers and their families to Ft. Greely to meet additional operational requirements occurred. These efforts resulted in a total of over 180 AKARNG soldiers and their families stationed at Ft. Greely. A process was established that will serve as a national model for future application of National Guardsmen to perform federal Title 10 National Defense missions while serving in a state Title 32 status.

#### **Homeland Security:**

The 207<sup>th</sup> Infantry Group (Scout) continues to refine its techniques and procedures in Homeland Security participating in Northern Edge 05, an Alaska Command military exercise conducted in August 2005. This major field training exercise provided valuable opportunities for our guardsmen to work under a joint military environment, with civil law enforcement, the Alaska State Defense Force, and with specified Incident Command Systems.

#### **Facilities:**

Nome: The AKARNG secured a lease from the City of Nome to lease 10 acres of land to construct a new AKARNG Readiness Center in March 2007. The Nome Readiness Center initiative will involve taking existing Readiness Center plans and adapting them to the site of the Nome location. The site adaptation initiative will result in significant savings in terms of design dollars and time with regard to project approval and funding. Once the new Readiness Center is constructed, the old facility will be turned over to the City of Nome for their use. Projected construction could begin as early as FY2008.

Juneau: The new Juneau AKARNG Readiness Center was completed in August 2005. The Juneau project represented the first AKARNG partnership in Alaska to build a joint facility. The partnership between the AKARNG and the University of Alaska Southeast provides a joint facility that houses both the AKARNG and the University Students Recreational Center. At a total cost of \$15.5M, the AKARNG portion of the funding, \$10M, provides for approximately 45,000 square feet of the total 55,000 to be available for AKARNG use. Accompanying the facility is a new \$3M AKARNG Field Maintenance Shop which was completed in August 2005.

Utilizing 100% federal funding, \$1.5M, during the summer of 2005, the AKARNG completed construction of Federal Scout Armories located in Alakanuk, Kwigillingok and Quinhagak. The construction of these last three facilities completes a multi-year effort to modernize and increase the energy efficiency of the Federal Scout Armory program.



**National Guard Military Headquarters  
Component Financial Summary**

*All dollars shown in thousands*

	FY2005 Actuals	FY2006 Management Plan	FY2007 Governor
<b>Non-Formula Program:</b>			
<b>Component Expenditures:</b>			
71000 Personal Services	222.3	314.2	350.6
72000 Travel	26.3	13.3	13.3
73000 Services	282.0	277.3	312.8
74000 Commodities	0.0	2.4	10.4
75000 Capital Outlay	0.0	0.0	0.0
77000 Grants, Benefits	0.0	91.4	150.0
78000 Miscellaneous	0.0	0.0	0.0
<b>Expenditure Totals</b>	<b>530.6</b>	<b>698.6</b>	<b>837.1</b>
<b>Funding Sources:</b>			
1004 General Fund Receipts	530.6	698.6	837.1
<b>Funding Totals</b>	<b>530.6</b>	<b>698.6</b>	<b>837.1</b>

**Summary of Component Budget Changes  
From FY2006 Management Plan to FY2007 Governor**

*All dollars shown in thousands*

	<u>General Funds</u>	<u>Federal Funds</u>	<u>Other Funds</u>	<u>Total Funds</u>
<b>FY2006 Management Plan</b>	<b>698.6</b>	<b>0.0</b>	<b>0.0</b>	<b>698.6</b>
<b>Adjustments which will continue current level of service:</b>				
-Transfer Alaska State Defense Force from Commissioner's Office component	30.0	0.0	0.0	30.0
-FY 07 Wage Increases for Bargaining Units and Non-Covered Employees	6.0	0.0	0.0	6.0
-FY 07 Health Insurance Cost Increases for Bargaining Units and Non-Covered Employees	0.5	0.0	0.0	0.5
-FY 07 Retirement Systems Cost Increase	11.1	0.0	0.0	11.1
-FY2007 Wage, Health Insurance, Retirement, and Risk Management Increases for Division of Personnel	0.3	0.0	0.0	0.3
<b>Proposed budget increases:</b>				
-Family Assistance Center Grant Increment	58.6	0.0	0.0	58.6
-Quarterly distribution of Warrior Magazine to all Alaska National Guardsmen locations and their families	30.0	0.0	0.0	30.0
-Risk Management Self-Insurance Funding Increase	2.0	0.0	0.0	2.0
<b>FY2007 Governor</b>	<b>837.1</b>	<b>0.0</b>	<b>0.0</b>	<b>837.1</b>

**National Guard Military Headquarters  
Personal Services Information**

Authorized Positions		Personal Services Costs		
	<u>FY2006</u> <u>Management</u> <u>Plan</u>	<u>FY2007</u> <u>Governor</u>		
Full-time	3	3	Annual Salaries	233,166
Part-time	0	0	COLA	6,253
Nonpermanent	0	0	Premium Pay	0
			Annual Benefits	116,347
			<i>Less 1.45% Vacancy Factor</i>	(5,166)
			Lump Sum Premium Pay	0
<b>Totals</b>	<b>3</b>	<b>3</b>	<b>Total Personal Services</b>	<b>350,600</b>

**Position Classification Summary**

Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total
Division Director	2	0	0	0	2
Information Officer II	1	0	0	0	1
<b>Totals</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>